## Q3.2021 Analyst Package

Preliminary results (unaudited)

## Consolidated Statement of Operations

| in millions | Q1 |  | Q2 |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2021 \end{gathered}$ |  | June 30, 2021 |  | $\begin{gathered} \text { Sept 30, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | Sept 30,$2021$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  |
| Net sales | \$ | 2,506 | \$ | 3,144 | \$ | 2,345 | \$ | 2,110 | \$ | 7,995 | \$ | 5,469 |
| Costs of sales |  | 1,430 |  | 1,583 |  | 1,589 |  | 1,390 |  | 4,602 |  | 4,055 |
| Gross margin |  | 1,076 |  | 1,561 |  | 756 |  | 720 |  | 3,393 |  | 1,414 |
| Selling expenses |  | 20 |  | 24 |  | 24 |  | 22 |  | 68 |  | 62 |
| General and administrative expenses |  | 90 |  | 95 |  | 98 |  | 96 |  | 283 |  | 254 |
| Other operating costs (income), net |  | 10 |  | 13 |  | (15) |  | 92 |  | 8 |  | 105 |
| Operating income |  | 956 |  | 1,429 |  | 649 |  | 510 |  | 3,034 |  | 993 |
| Non-operating pension and other post-employment benefit costs |  | (8) |  | (1) |  | (5) |  | (9) |  | (14) |  | (28) |
| Interest income and other |  | 1 |  | 2 |  | 1 |  | 2 |  | 4 |  | 5 |
| Interest expense, net of capitalized interest |  | (79) |  | (78) |  | (79) |  | (111) |  | (236) |  | (299) |
| Earnings before income taxes |  | 870 |  | 1,352 |  | 566 |  | 392 |  | 2,788 |  | 671 |
| Income taxes |  | (189) |  | (324) |  | (84) |  | (109) |  | (597) |  | (166) |
| Net earnings | \$ | 681 | \$ | 1,028 | \$ | 482 | \$ | 283 | \$ | 2,191 | \$ | 505 |


|  | Q1 |  | Q2 |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2021 \\ \hline \end{gathered}$ |  | June 30, 2021 |  | $\begin{gathered} \text { Sept 30, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { Sept 30, } \\ 2021 \end{gathered}$ |  | Sept 30, 2020 |  |
| Earnings per share, basic and diluted | \$ | 0.91 | \$ | 1.37 | \$ | 0.64 | \$ | 0.38 | \$ | 2.92 | \$ | 0.68 |
| Dividends paid per common share | \$ | 0.17 | \$ | 0.17 | \$ | 0.17 | \$ | - | \$ | 0.51 | \$ | 0.34 |
| Weighted average shares outstanding (in thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 748,718 |  | 750,127 |  | 750,105 |  | 746,996 |  | 749,657 |  | 746,809 |
| Diluted |  | 750,024 |  | 751,508 |  | 751,443 |  | 748,450 |  | 750,999 |  | 747,530 |
| Common shares outstanding at end of period (in thousands) |  | 748,751 |  | 749,782 |  | 749,037 |  | 746,398 |  | 749,037 |  | 746,398 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization (Adjusted EBITDA)

| in millions | Q1 |  |  |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  |
| Net earnings | \$ | 681 | \$ | 1,028 | \$ | 482 | \$ | 283 | \$ | 2,191 | \$ | 505 |
| Non-operating pension and other post-employment benefit costs |  | 8 |  | 1 |  | 5 |  | 9 |  | 14 |  | 28 |
| Interest income and other |  | (1) |  | (2) |  | (1) |  | (2) |  | (4) |  | (5) |
| Interest expense, net of capitalized interest |  | 79 |  | 78 |  | 79 |  | 111 |  | 236 |  | 299 |
| Income taxes |  | 189 |  | 324 |  | 84 |  | 109 |  | 597 |  | 166 |
| Operating income |  | 956 |  | 1,429 |  | 649 |  | 510 |  | 3,034 |  | 993 |
| Depreciation, depletion and amortization |  | 118 |  | 120 |  | 118 |  | 115 |  | 356 |  | 355 |
| Basis of real estate sold |  | 27 |  | 24 |  | 11 |  | 40 |  | 62 |  | 136 |
| Special items included in operating income |  | - |  | - |  | (32) |  | 80 |  | (32) |  | 60 |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 1,101 | \$ | 1,573 | \$ | 746 | \$ | 745 | \$ | 3,420 | \$ | 1,544 |

${ }^{(1)}$ Adjusted EBITDA is a non-GAAP measure that management uses to evaluate the performance of the company. Adjusted EBITDA, as we define it, is operating income adjusted for depreciation, depletion, amortization, basis of real estate sold and special items. Our definition of Adjusted EBITDA may be different from similarly titled measures reported by other companies. Adjusted EBITDA should not be considered in isolation from, and is not intended to represent an alternative to, our GAAP results.

## Q3.2021 Analyst Package

Preliminary results (unaudited)

Special Items Included in Net Earnings (Income Tax Affected)


|  | Q1 |  | Q2 |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { June 30, } \\ & 2021 \end{aligned}$ |  | $\begin{aligned} & \text { Sept 30, } \\ & 2021 \end{aligned}$ |  | Sept 30, 2020 |  | $\begin{gathered} \text { Sept 30, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { Sept 30, } \\ 2020 \end{gathered}$ |  |
| Net earnings per diluted share | \$ | 0.91 | \$ | 1.37 | \$ | 0.64 | \$ | 0.38 | \$ | 2.92 | \$ | 0.68 |
| Early extinguishment of debt charges ${ }^{(1)}$ |  | - |  | - |  | - |  | 0.03 |  | - |  | 0.05 |
| Gain on sale of timberlands |  | - |  | - |  | (0.04) |  | - |  | (0.04) |  | - |
| Legal benefit |  | - |  | - |  | - |  | - |  | - |  | (0.02) |
| Product remediation recovery |  | - |  | - |  | - |  | - |  | - |  | (0.01) |
| Timber casualty loss |  | - |  | - |  | - |  | 0.11 |  | - |  | 0.11 |
| Net earnings per diluted share before special items ${ }^{(2)}$ | \$ | 0.91 | \$ | 1.37 | \$ | 0.60 | \$ | 0.52 | \$ | 2.88 | \$ | 0.81 |

${ }^{(1)}$ We recorded pretax charges of $\$ 11$ million ( $\$ 11$ million after-tax) and $\$ 23$ million ( $\$ 23$ million after-tax) related to the early extinguishment of debt in second quarter 2020 and third quarter 2020, respectively. These charges were included in Interest expense, net of capitalized interest in the Consolidated Statement of Operations.
${ }^{(2)}$ Net earnings before special items is a non-GAAP measure that management believes provides helpful context in understanding the company's earnings performance. Net earnings before special items should not be considered in isolation from, and is not intended to represent an alternative to, our GAAP results.

Selected Total Company Items

| in millions | Q1 |  | Q2 |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2021 \end{gathered}$ |  | Sept 30,$2021$ |  | Sept 30, 2020 |  | Sept 30, 2021 |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  |
| Pension and post-employment costs: |  |  |  |  |  |  |  |  |  |  |  |  |
| Pension and post-employment service costs | \$ | 11 | \$ | 10 | \$ | 11 | \$ | 9 | \$ | 32 | \$ | 27 |
| Non-operating pension and other post-employment benefit costs |  | 8 |  | 1 |  | 5 |  | 9 |  | 14 |  | 28 |
| Total company pension and post-employment costs | \$ | 19 | \$ | 11 | \$ | 16 | \$ | 18 | \$ | 46 | \$ | 55 |

## Weyerhaeuser Company

## Q3.2021 Analyst Package

Preliminary results (unaudited)

## Consolidated Balance Sheet

| in millions | $\begin{gathered} \text { March 31, } \\ 2021 \end{gathered}$ |  | June 30, 2021 |  | $\begin{gathered} \text { September 30, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2020 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 1,016 | \$ | 1,777 | \$ | 2,326 | \$ | 495 |
| Receivables, net |  | 589 |  | 702 |  | 497 |  | 450 |
| Receivables for taxes |  | 7 |  | 7 |  | 72 |  | 82 |
| Inventories |  | 505 |  | 499 |  | 499 |  | 443 |
| Assets held for sale |  | - |  | 229 |  | - |  | - |
| Prepaid expenses and other current assets |  | 141 |  | 141 |  | 146 |  | 139 |
| Total current assets |  | 2,258 |  | 3,355 |  | 3,540 |  | 1,609 |
| Property and equipment, net |  | 1,971 |  | 1,965 |  | 1,924 |  | 2,013 |
| Construction in progress |  | 91 |  | 102 |  | 169 |  | 73 |
| Timber and timberlands at cost, less depletion |  | 11,776 |  | 11,643 |  | 11,606 |  | 11,827 |
| Minerals and mineral rights, less depletion |  | 265 |  | 262 |  | 258 |  | 268 |
| Deferred tax assets |  | 106 |  | 71 |  | 52 |  | 120 |
| Other assets |  | 407 |  | 432 |  | 543 |  | 401 |
| Total assets | \$ | 16,874 | \$ | 17,830 | \$ | 18,092 | \$ | 16,311 |
|  |  |  |  |  |  |  |  |  |
| LIABILITIES AND EQUITY |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |
| Current maturities of long-term debt | \$ | 150 | \$ | 150 | \$ | 150 | \$ | 150 |
| Accounts payable |  | 236 |  | 253 |  | 264 |  | 204 |
| Accrued liabilities |  | 549 |  | 775 |  | 1,110 |  | 596 |
| Total current liabilities |  | 935 |  | 1,178 |  | 1,524 |  | 950 |
| Long-term debt, net |  | 5,325 |  | 5,100 |  | 5,100 |  | 5,325 |
| Deferred tax liabilities |  | 26 |  | 42 |  | 28 |  | 24 |
| Deferred pension and other post-employment benefits |  | 893 |  | 747 |  | 711 |  | 911 |
| Other liabilities |  | 367 |  | 363 |  | 360 |  | 370 |
| Total liabilities |  | 7,546 |  | 7,430 |  | 7,723 |  | 7,580 |
| Total equity |  | 9,328 |  | 10,400 |  | 10,369 |  | 8,731 |
| Total liabilities and equity | \$ | 16,874 | \$ | 17,830 | \$ | 18,092 | \$ | 16,311 |

## Weyerhaeuser Company

## Q3.2021 Analyst Package

Preliminary results (unaudited)

## Consolidated Statement of Cash Flows

| in millions | $\begin{gathered} \text { Q1 } \\ \hline \text { March 31, } \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Q2 } \\ \hline \text { June 30, } \\ 2021 \\ \hline \end{gathered}$ |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \text { Sept 30, } \\ & 2021 \end{aligned}$ | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept } 30, \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  |
| Cash flows from operations: |  |  |  |  |  |  |  |  |  |  |  |  |
| Net earnings | \$ | 681 |  |  | \$ | 1,028 | \$ | 482 | \$ | 283 | \$ | 2,191 | \$ | 505 |
| Noncash charges (credits) to earnings: |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation, depletion and amortization |  | 118 |  | 120 |  | 118 |  | 115 |  | 356 |  | 355 |
| Basis of real estate sold |  | 27 |  | 24 |  | 11 |  | 40 |  | 62 |  | 136 |
| Deferred income taxes, net |  | 8 |  | 11 |  | (3) |  | 22 |  | 16 |  | 20 |
| Pension and other post-employment benefits |  | 19 |  | 11 |  | 16 |  | 18 |  | 46 |  | 55 |
| Share-based compensation expense |  | 7 |  | 8 |  | 8 |  | 7 |  | 23 |  | 22 |
| Timber casualty loss |  | - |  | - |  | - |  | 80 |  | - |  | 80 |
| Gain on sale of timberlands |  | - |  | - |  | (32) |  | - |  | (32) |  | - |
| Change in: |  |  |  |  |  |  |  |  |  |  |  |  |
| Receivables, net |  | (139) |  | (113) |  | 205 |  | (80) |  | (47) |  | (192) |
| Receivables and payables for taxes |  | 120 |  | 116 |  | (143) |  | 42 |  | 93 |  | 103 |
| Inventories |  | (60) |  | 9 |  | (4) |  | - |  | (55) |  | 2 |
| Prepaid expenses and other current assets |  | (2) |  | 1 |  | (20) |  | - |  | (21) |  | 5 |
| Accounts payable and accrued liabilities |  | (60) |  | 125 |  | 51 |  | 64 |  | 116 |  | 3 |
| Pension and post-employment benefit contributions and payments |  | (8) |  | (25) |  | (23) |  | (5) |  | (56) |  | (21) |
| Other |  | (13) |  | (7) |  | (7) |  | 22 |  | (27) |  | 12 |
| Net cash from operations | \$ | 698 | \$ | 1,308 | \$ | 659 | \$ | 608 | \$ | 2,665 | \$ | 1,085 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures for property and equipment | \$ | (31) | \$ | (62) | \$ | (91) | \$ | (56) | \$ | (184) | \$ | (158) |
| Capital expenditures for timberlands reforestation |  | (22) |  | (10) |  | (7) |  | (9) |  | (39) |  | (41) |
| Acquisition of Alabama timberlands |  | - |  | (149) |  | - |  | - |  | (149) |  | - |
| Proceeds from note receivable held by variable interest entities |  | - |  | - |  | - |  | - |  | - |  | 362 |
| Proceeds from sale of timberlands |  | - |  | - |  | 261 |  | - |  | 261 |  | 145 |
| Other |  | - |  | 1 |  | 2 |  | - |  | 3 |  | 3 |
| Net cash from investing activities | \$ | (53) | \$ | (220) | \$ | 165 | \$ | (65) | \$ | (108) | \$ | 311 |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash dividends on common shares | \$ | (127) | \$ | (128) | \$ | (127) | \$ | - | \$ | (382) | \$ | (254) |
| Net proceeds from issuance of long-term debt |  | - |  | - |  | - |  | - |  | - |  | 732 |
| Payments on long-term debt |  | - |  | (225) |  | - |  | (348) |  | (225) |  | (936) |
| Proceeds from borrowings on line of credit |  | - |  | - |  | - |  | - |  | - |  | 550 |
| Payments on line of credit |  | - |  | - |  | - |  | - |  | - |  | (780) |
| Proceeds from exercise of stock options |  | 17 |  | 28 |  | 1 |  | 3 |  | 46 |  | 9 |
| Repurchases of common shares |  | - |  | - |  | (26) |  | - |  | (26) |  | - |
| Other |  | (14) |  | (2) |  | (3) |  | (1) |  | (19) |  | (16) |
| Net cash from financing activities | \$ | (124) | \$ | (327) | \$ | (155) | \$ | (346) | \$ | (606) | \$ | (695) |
| Net change in cash, cash equivalents and restricted cash | \$ | 521 | \$ | 761 | \$ | 669 | \$ | 197 | \$ | 1,951 | \$ | 701 |
| Cash, cash equivalents and restricted cash at beginning of period |  | 495 |  | 1,016 |  | 1,777 |  | 643 |  | 495 |  | 139 |
| Cash, cash equivalents and restricted cash at end of period | \$ | 1,016 | \$ | 1,777 | \$ | 2,446 | \$ | 840 | \$ | 2,446 | \$ | 840 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash paid (received) during the period for: |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest, net of amounts capitalized | \$ | 75 | \$ | 79 | \$ | 83 | \$ | 100 | \$ | 237 | \$ | 278 |
| Income taxes, net of refunds | \$ | 66 | \$ | 197 | \$ | 231 | \$ | 45 | \$ | 494 | \$ | 46 |

## Segment Statement of Operations

| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales to unaffiliated customers | \$ | 379 | \$ | 405 | \$ | 423 | \$ | 345 | \$ | 1,207 | \$ | 1,085 |
| Intersegment sales |  | 134 |  | 136 |  | 129 |  | 107 |  | 399 |  | 350 |
| Total net sales |  | 513 |  | 541 |  | 552 |  | 452 |  | 1,606 |  | 1,435 |
| Costs of sales |  | 383 |  | 407 |  | 428 |  | 358 |  | 1,218 |  | 1,116 |
| Gross margin |  | 130 |  | 134 |  | 124 |  | 94 |  | 388 |  | 319 |
| Selling expenses |  | - |  | - |  | 1 |  | - |  | 1 |  | 1 |
| General and administrative expenses |  | 23 |  | 23 |  | 23 |  | 24 |  | 69 |  | 70 |
| Other operating costs (income), net |  | (1) |  | (2) |  | (33) |  | 81 |  | (36) |  | 79 |
| Operating income (loss) and Net contribution (charge) to earnings | \$ | 108 | \$ | 113 | \$ | 133 | \$ | (11) | \$ | 354 | \$ | 169 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income (loss) | \$ | 108 | \$ | 113 | \$ | 133 | \$ | (11) | \$ | 354 | \$ | 169 |
| Depreciation, depletion and amortization |  | 64 |  | 67 |  | 64 |  | 61 |  | 195 |  | 194 |
| Special items |  | - |  | - |  | (32) |  | 80 |  | (32) |  | 80 |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 172 | \$ | 180 | \$ | 165 | \$ | 130 | \$ | 517 | \$ | 443 |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

## Segment Special Items Included in Net Contribution (Charge) to Earnings (Pretax)

| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gain on sale of timberlands | \$ | - | \$ | - | \$ | 32 | \$ | - | \$ | 32 | \$ | - |
| Timber casualty loss | \$ | - | \$ | - | \$ | - | \$ | (80) | \$ | - | \$ | (80) |

## Selected Segment Items

| n millions | Q1.2021 |  | Q2.2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total decrease (increase) in working capital ${ }^{(2)}$ | \$ | (13) | \$ | 2 | \$ | 1 | \$ | 43 | \$ | (10) | \$ | 38 |
| Cash spent for capital expenditures ${ }^{(3)}$ | \$ | (28) | \$ | (21) | \$ | (27) | \$ | (24) | \$ | (76) | \$ | (75) |

${ }^{(2)}$ Represents the change in prepaid assets, accounts receivable, accounts payable, accrued liabilities and log inventory for the Timberlands and Real Estate \& ENR segments combined.
${ }^{(3)}$ Does not include cash spent for the acquisition of timberlands.

|  | Segment Statistics ${ }^{(4)}$ |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| Third PartyNet Sales(millions) | Delivered logs: |  |  |  |  | \$ |  | \$ |  | \$ |  | \$ | $\$$519436 |
|  | West | \$ | 201 | \$ | 222 |  | 226 |  | 163 |  | 649 |  |  |
|  | South |  | 131 |  | $\begin{array}{r} 145 \\ 9 \end{array}$ |  | 153 |  | 141 |  | 429 |  |  |
|  | North |  | 16 |  |  |  | 13 |  | 13 |  | 38 |  | 37 |
|  | Total delivered logs |  | 348 |  | 376 | 392 |  | 3175 |  |  | 1,116 |  | 992 |
|  | Stumpage and pay-as-cut timber |  | 6 | 7 |  |  |  | 22 | 15 |  |  |  |
|  | Recreational and other lease revenue |  | 16 |  | 16 |  | 16 |  |  |  | 16 |  | 48 |  | 47 |
|  | Other revenue |  | 9 |  | 6 |  | 6 |  | 7 |  | 21 |  | 31 |
|  | Total | \$ | 379 | \$ | 405 | \$ | 423 | \$ | 345 |  | \$ 1,207 | \$ | \$ 1,085 |
| Delivered Logs | West | \$ | 130.69 | \$ | 137.80 | \$ | 145.64 | \$ | 109.01 | \$ | 138.06 | \$ | 106.16 |
| Third Party Sales | South | \$ | 34.50 | \$ | 35.11 | \$ | 35.56 | \$ | 33.68 | \$ | 35.08 | \$ | 33.88 |
| Realizations (per ton) | North | \$ | 62.83 | \$ | 74.88 | \$ | 64.93 | \$ | 57.19 | \$ | 65.97 | \$ | 59.15 |
| Delivered Logs | West |  | 1,539 |  | 1,608 |  | 1,555 |  | 1,489 |  | 4,702 |  | 4,887 |
| Third Party Sales | South |  | 3,782 |  | 4,150 |  | 4,304 |  | 4,185 |  | 12,236 |  | 12,857 |
| Volumes (tons, thousands) | North |  | 261 |  | 115 |  | 195 |  | 234 |  | 571 |  | 631 |
| Fee Harvest Volumes | West |  | 2,101 |  | 2,099 |  | 1,930 |  | 1,911 |  | 6,130 |  | 6,457 |
| (tons, thousands) | South |  | 5,376 |  | 5,856 |  | 5,912 |  | 5,596 |  | 17,144 |  | 17,640 |
|  | North |  | 337 |  | 199 |  | 264 |  | 321 |  | 800 |  | 901 |

[^0]
## Q3.2021 Analyst Package

Preliminary results (unaudited)

## Segment Statement of Operations

| in millions | Q1.2021 |  | Q2.2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 106 | \$ | 110 | \$ | 69 | \$ | 69 | \$ | 285 | \$ | 246 |
| Costs of sales |  | 34 |  | 41 |  | 18 |  | 46 |  | 93 |  | 156 |
| Gross margin |  | 72 |  | 69 |  | 51 |  | 23 |  | 192 |  | 90 |
| General and administrative expenses |  | 6 |  | 6 |  | 6 |  | 6 |  | 18 |  | 18 |
| Operating income and Net contribution to earnings | \$ | 66 | \$ | 63 | \$ | 45 | \$ | 17 | \$ | 174 | \$ | 72 |

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 66 | \$ | 63 | \$ | 45 | \$ | 17 | \$ | 174 | \$ | 72 |
| Depreciation, depletion and amortization |  | 3 |  | 4 |  | 4 |  | 3 |  | 11 |  | 10 |
| Basis of real estate sold |  | 27 |  | 24 |  | 11 |  | 40 |  | 62 |  | 136 |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 96 | \$ | 91 | \$ | 60 | \$ | 60 | \$ | 247 | \$ | 218 |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

| Selected Segment Items |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| Cash spent for capital expenditures | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

## Segment Statistics

|  |  | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales (millions) | Real Estate | \$ | 84 | \$ | 83 | \$ | 45 | \$ | 49 | \$ | 212 | \$ | 192 |
|  | Energy and Natural Resources |  | 22 |  | 27 |  | 24 |  | 20 |  | 73 |  | 54 |
|  | Total | \$ | 106 | \$ | 110 | \$ | 69 | \$ | 69 | \$ | 285 | \$ | 246 |
| Acres Sold | Real Estate |  | 19,455 |  | 18,415 |  | 11,037 |  | 34,917 |  | 48,907 |  | 1,228 |
| Price per Acre | Real Estate | \$ | 3,803 | \$ | 3,227 | \$ | 4,005 | \$ | 1,381 | \$ | 3,632 | \$ | 1,662 |
| Basis as a Percent of Real Estate Net Sales | Real Estate |  | 32\% |  | 29\% |  | 24\% |  | 82\% |  | 29\% |  | 71\% |

## Segment Statement of Operations

| in millions | Q1. 2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 2,021 | \$ | 2,629 | \$ | 1,853 | \$ | 1,696 | \$ | 6,503 | \$ | 4,138 |
| Costs of sales |  | 1,124 |  | 1,229 |  | 1,270 |  | 1,075 |  | 3,623 |  | 3,112 |
| Gross margin |  | 897 |  | 1,400 |  | 583 |  | 621 |  | 2,880 |  | 1,026 |
| Selling expenses |  | 19 |  | 21 |  | 21 |  | 18 |  | 61 |  | 57 |
| General and administrative expenses |  | 35 |  | 35 |  | 34 |  | 33 |  | 104 |  | 102 |
| Other operating costs, net |  | 3 |  | 6 |  | 11 |  | 4 |  | 20 |  | 8 |
| Operating income and Net contribution to earnings | \$ | 840 | \$ | 1,338 | \$ | 517 | \$ | 566 | \$ | 2,695 | \$ | 859 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2021 |  | Q2. 2021 |  | Q3. 2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 840 | \$ | 1,338 | \$ | 517 | \$ | 566 | \$ | 2,695 | \$ | 859 |
| Depreciation, depletion and amortization |  | 49 |  | 48 |  | 48 |  | 49 |  | 145 |  | 146 |
| Special items |  | - |  | - |  | - |  | - |  | - |  | (8) |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 889 | \$ | 1,386 | \$ | 565 | \$ | 615 | \$ | 2,840 | \$ | 997 |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

## Segment Special Items Included in Net Contribution to Earnings (Pretax)



## Selected Segment Items

| in millions | Q1.2021 |  | Q2.2021 |  | Q3.2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total decrease (increase) in working capital ${ }^{(2)}$ | \$ | (212) | \$ | (49) | \$ | 249 | \$ | (68) | \$ | (12) | \$ | (198) |
| Cash spent for capital expenditures | \$ | (25) | \$ | (51) | \$ | (70) | \$ | (41) | \$ | (146) | \$ | (124) |

${ }^{(2)}$ Represents the change in prepaid assets, accounts receivable, accounts payable, accrued liabilities and inventory for the Wood Products segment.

| Segment Statistics |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in millions, except for third party sales realizations |  | Q1. 2021 |  | Q2.2021 |  | Q3. 2021 |  | Q3. 2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| Structural Lumber (volumes presented in board feet) | Third party net sales | \$ | 990 | \$ | 1,349 | \$ | 681 | \$ | 819 | \$ | 3,020 | \$ | 1,865 |
|  | Third party sales realizations | \$ | 864 | \$ | 1,077 | \$ | 516 | \$ | 674 | \$ | 812 | \$ | 509 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 1,145 |  | 1,252 |  | 1,320 |  | 1,216 |  | 3,717 |  | 3,663 |
|  | Production volumes |  | 1,211 |  | 1,234 |  | 1,222 |  | 1,170 |  | 3,667 |  | 3,487 |
| Oriented Strand Board (volumes presented in square feet $3 / 8^{\prime \prime}$ ) | Third party net sales | \$ | 438 | \$ | 605 | \$ | 470 | \$ | 290 | \$ | 1,513 | \$ | 659 |
|  | Third party sales realizations | \$ | 614 | \$ | 911 | \$ | 691 | \$ | 395 | \$ | 735 | \$ | 293 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 714 |  | 663 |  | 681 |  | 736 |  | 2,058 |  | 2,253 |
|  | Production volumes |  | 742 |  | 683 |  | 715 |  | 759 |  | 2,140 |  | 2,278 |
| Engineered Solid Section (volumes presented in cubic feet) | Third party net sales | \$ | 142 | \$ | 166 | \$ | 183 | \$ | 135 | \$ | 491 | \$ | 373 |
|  | Third party sales realizations | \$ | 2,285 | \$ | 2,533 | \$ | 3,092 | \$ | 2,128 | \$ | 2,628 | \$ | 2,142 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 6.2 |  | 6.6 |  | 5.9 |  | 6.3 |  | 18.7 |  | 17.4 |
|  | Production volumes |  | 6.0 |  | 6.2 |  | 5.8 |  | 5.4 |  | 18.0 |  | 16.8 |
| ```Engineered I-joists (volumes presented in lineal feet)``` | Third party net sales | \$ | 83 | \$ | 104 | \$ | 128 | \$ | 83 | \$ | 315 | \$ | 231 |
|  | Third party sales realizations | \$ | 1,773 | \$ | 1,980 | \$ | 2,600 | \$ | 1,638 | \$ | 2,119 | \$ | 1,650 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 47 |  | 53 |  | 49 |  | 51 |  | 149 |  | 140 |
|  | Production volumes |  | 44 |  | 51 |  | 49 |  | 43 |  | 144 |  | 128 |
| Softwood Plywood (volumes presented in square feet $3 / 8$ ") | Third party net sales | \$ | 56 | \$ | 69 | \$ | 45 | \$ | 55 | \$ | 170 | \$ | 128 |
|  | Third party sales realizations | \$ | 594 | \$ | 902 | \$ | 653 | \$ | 507 | \$ | 710 | \$ | 405 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 94 |  | 77 |  | 69 |  | 107 |  | 240 |  | 315 |
|  | Production volumes |  | 80 |  | 62 |  | 61 |  | 94 |  | 203 |  | 267 |
| Medium Density Fiberboard (volumes presented in square feet $3 / 4^{\prime \prime}$ ) | Third party net sales | \$ | 48 | \$ | 43 | \$ | 52 | \$ | 47 | \$ | 143 | \$ | 124 |
|  | Third party sales realizations | \$ | 842 | \$ | 869 | \$ | 943 | \$ | 864 | \$ | 885 | \$ | 845 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 57 |  | 50 |  | 55 |  | 55 |  | 162 |  | 147 |
|  | Production volumes |  | 56 |  | 52 |  | 55 |  | 57 |  | 163 |  | 148 |

[^1]
## Q3.2021 Analyst Package

Preliminary results (unaudited)
Unallocated items are gains or charges not related to, or allocated to, an individual operating segment. They include all or a portion of items such as share-based compensation, pension and post-employment costs, elimination of intersegment profit in inventory and LIFO, foreign exchange transaction gains and losses, interest income and other as well as legacy obligations.

| Net Charge to Earnings |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| Unallocated corporate function and variable compensation expense | \$ | (25) | \$ | (36) | \$ | (33) | \$ | (36) | \$ | (94) | \$ | (78) |
| Liability classified share-based compensation |  | (1) |  | - |  | (1) |  | (5) |  | (2) |  | 1 |
| Foreign exchange gain (loss) |  | (2) |  | (1) |  | 5 |  | 2 |  | 2 |  | (3) |
| Elimination of intersegment profit in inventory and LIFO |  | (17) |  | (28) |  | 12 |  | (9) |  | (33) |  | (4) |
| Other, net |  | (13) |  | (20) |  | (29) |  | (14) |  | (62) |  | (23) |
| Operating loss |  | (58) |  | (85) |  | (46) |  | (62) |  | (189) |  | (107) |
| Non-operating pension and other post-employment benefit costs |  | (8) |  | (1) |  | (5) |  | (9) |  | (14) |  | (28) |
| Interest income and other |  | 1 |  | 2 |  | 1 |  | 2 |  | 4 |  | 5 |
| Net charge to earnings | \$ | (65) | \$ | (84) | \$ | (50) | \$ | (69) | \$ | (199) | \$ | (130) |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2021 |  | Q2.2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating loss | \$ | (58) | \$ | (85) | \$ | (46) | \$ | (62) | \$ | (189) | \$ | (107) |
| Depreciation, depletion and amortization |  | 2 |  | 1 |  | 2 |  | 2 |  | 5 |  | 5 |
| Special items |  | - |  | - |  | - |  | - |  | - |  | (12) |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | (56) | \$ | (84) | \$ | (44) | \$ | (60) | \$ | (184) | \$ | (114) |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.
Unallocated Special Items Included in Net Charge to Earnings (Pretax)

| in millions | Q1.2021 |  | Q2.2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Legal benefit | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 12 |
| Special items included in operating loss and net charge to earnings | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 12 |
| Unallocated Selected Items |  |  |  |  |  |  |  |  |  |  |  |  |
| in millions | Q1.2021 |  | Q2. 2021 |  | Q3.2021 |  | Q3.2020 |  | YTD. 2021 |  | YTD. 2020 |  |
| Cash spent for capital expenditures | \$ | - | \$ | - | \$ | (1) | \$ | - | \$ | (1) | \$ | - |


[^0]:    ${ }^{(4)}$ Western logs are primarily transacted in MBF but are converted to ton equivalents for external reporting purposes.

[^1]:    ${ }^{(3)}$ Volumes include sales of internally produced products and products purchased for resale primarily through our distribution business.

