Weyerhaeuser Company Exhibit 99.2

### Q3.2020 Analyst Package

Preliminary results (unaudited)

### **Consolidated Statement of Operations**

	Q1			Q2	Q	3		Year-to	-Dat	e
in millions	Ma	March 31, 2020		une 30, 2020	ept 30, 2020		ept 30, 2019	ept 30, 2020		ept 30, 2019
Net sales	\$	1,728	\$	1,631	\$ 2,110	\$	1,671	\$ 5,469	\$	5,006
Costs of sales		1,382		1,283	1,390		1,399	4,055		4,111
Gross margin		346		348	720		272	1,414		895
Selling expenses		22		18	22		20	62		62
General and administrative expenses		74		84	96		85	254		254
Product remediation recoveries		_		(8)	_		(68)	(8)		(68)
Other operating costs, net		10		11	92		33	113		85
Operating income		240		243	510		202	993		562
Non-operating pension and other postretirement benefit costs		(9)		(10)	(9)		(15)	(28)		(495)
Interest income and other		1		2	2		6	5		22
Interest expense, net of capitalized interest		(85)		(103)	(111)		(91)	(299)		(289)
Earnings (loss) before income taxes		147		132	392		102	671		(200)
Income taxes		3		(60)	(109)		(3)	(166)		138
Net earnings (loss)	\$	150	\$	72	\$ 283	\$	99	\$ 505	\$	(62)

#### **Per Share Information**

	(	Q1 March 31, 2020		Q2		Q	3			Year-to	o-Da	ite
				une 30, 2020	_	ept 30, 2020	S	ept 30, 2019	_	ept 30, 2020	S	ept 30, 2019
Earnings (loss) per share, basic and diluted	\$	0.20	\$	0.10	\$	0.38	\$	0.13	\$	0.68	\$	(80.0)
Dividends paid per common share	\$	0.34	\$	_	\$	_	\$	0.34	\$	0.34	\$	1.02
Weighted average shares outstanding (in thousands):												
Basic	7	46,534		746,896		746,996		745,626		746,809		745,901
Diluted	747,155			746,984		748,450		746,514		747,530		745,901
Common shares outstanding at end of period (in thousands)	7	746,206		746,251		746,398		745,071		746,398		745,071

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization (Adjusted EBITDA)

		Q1	Q2	Q	3		Year-to	-Dat	:e
in millions	March 31, 2020		 ne 30, 2020	 pt 30, 2020		ept 30, 2019	ept 30, 2020		ept 30, 2019
Net earnings (loss)	\$	150	\$ 72	\$ 283	\$	99	\$ 505	\$	(62)
Non-operating pension and other postretirement benefit costs		9	10	9		15	28		495
Interest income and other		(1)	(2)	(2)		(6)	(5)		(22)
Interest expense, net of capitalized interest		85	103	111		91	299		289
Income taxes		(3)	60	109		3	166		(138)
Operating income		240	 243	510		202	993		562
Depreciation, depletion and amortization		123	117	115		135	355		382
Basis of real estate sold		62	34	40		24	136		105
Special items included in operating income		(12)	(8)	 80		(53)	60		(33)
Adjusted EBITDA <sup>(1)</sup>	\$	413	\$ 386	\$ 745	\$	308	\$ 1,544	\$	1,016

<sup>(1)</sup> Adjusted EBITDA is a non-GAAP measure that management uses to evaluate the performance of the company. Adjusted EBITDA, as we define it, is operating income adjusted for depreciation, depletion, amortization, basis of real estate sold and special items. Our definition of Adjusted EBITDA may be different from similarly titled measures reported by other companies. Adjusted EBITDA should not be considered in isolation from, and is not intended to represent an alternative to, our GAAP results.

### Q3.2020 Analyst Package

Preliminary results (unaudited)

### Special Items Included in Net Earnings (Income Tax Affected)

	Q1			Q2	Q	3		 Year-to	-Date	•
in millions	March 31, 2020		-	ne 30, 2020	ept 30, 2020		pt 30, 019	 pt 30, 020		pt 30, 019
Net earnings (loss)	\$	150	\$	72	\$ 283	\$	99	\$ 505	\$	(62)
Early extinguishment of debt charges(1)		_		11	23		_	34		9
Legal charges (benefits)		(12)		_	_		11	(12)		26
Pension settlement charges		_		_	_		_	_		340
Product remediation recoveries		_		(6)	_		(51)	(6)		(51)
Timber casualty loss					80			80		
Net earnings before special items(2)	\$	138	\$	77	\$ 386	\$	59	\$ 601	\$	262

		Q1 March 31, 2020		Q2	Q	3		Year-to	o-Dat	e
				ine 30, 2020	ept 30, 2020		ept 30, 2019	ept 30, 2020		ept 30, 2019
Net earnings (loss) per diluted share	\$	0.20	\$	0.10	\$ 0.38	\$	0.13	\$ 0.68	\$	(0.08)
Early extinguishment of debt charges <sup>(1)</sup>		_		0.02	0.03		_	0.05		0.01
Legal charges (benefits)		(0.02)		_	_		0.02	(0.02)		0.04
Pension settlement charges		_		_	_		_	_		0.46
Product remediation recoveries				(0.01)	_		(0.07)	(0.01)		(0.07)
Timber casualty loss		_		_	0.11		_	0.11		_
Net earnings per diluted share before special items <sup>(2)</sup>	\$	0.18	\$	0.11	\$ 0.52	\$	0.08	\$ 0.81	\$	0.36

<sup>(1)</sup> We recorded pretax charges of \$12 million (\$9 million after-tax), \$11 million (\$11 million after-tax) and \$23 million (\$23 million after-tax) related to the early extinguishment of debt in first quarter 2019, second quarter 2020 and third quarter 2020, respectively. These charges were included in Interest expense, net of capitalized interest in the Consolidated Statement of Operations.

#### **Selected Total Company Items**

	Q1			Q2	 Q	3		Year-te	o-Dat	е
in millions	March 31, 2020		-	ne 30, 020	ot 30, 020		ot 30, 019	 pt 30, 2020		pt 30, 2019
Pension and postretirement costs:										
Pension and postretirement service costs	\$	10	\$	8	\$ 9	\$	8	\$ 27	\$	24
Non-operating pension and other postretirement benefit costs		9		10	9		15	28		495
Total company pension and postretirement costs	\$	19	\$	18	\$ 18	\$	23	\$ 55	\$	519

<sup>(2)</sup> Net earnings before special items is a non-GAAP measure that management believes provides helpful context in understanding the company's earnings performance. Net earnings before special items should not be considered in isolation from, and is not intended to represent an alternative to, our GAAP results.

# Weyerhaeuser Company

## Q3.2020 Analyst Package

Preliminary results (unaudited)

## **Consolidated Balance Sheet**

in millions	March 31, 2020			June 30, 2020	Se	ptember 30, 2020	Dec	ember 31, 2019
ASSETS								
Current assets:								
Cash and cash equivalents	\$	1,458	\$	643	\$	787	\$	139
Receivables, net		390		420		500		309
Receivables for taxes		24		48		48		98
Inventories		480		409		411		416
Assets held for sale		_		_		199		140
Prepaid expenses and other current assets		141		131		101		147
Current restricted financial investments held by variable interest entities				_		_		362
Total current assets		2,493		1,651		2,046		1,611
Property and equipment, net		1,911		1,958		1,945		1,969
Construction in progress		153		110		119		130
Timber and timberlands at cost, less depletion		11,847		11,780		11,465		11,929
Minerals and mineral rights, less depletion		278		275		271		281
Deferred tax assets		147		65		44		72
Other assets		399		415		466		414
Total assets	\$	17,228	\$	16,254	\$	16,356	\$	16,406
LIABILITIES AND EQUITY								
Current liabilities:								
Current maturities of long-term debt	\$	577	\$	_	\$	_	\$	_
Borrowings on line of credit	Ψ	550	Ψ		Ψ	<u></u>	Ψ	230
Accounts payable		241		199		215		246
Accrued liabilities		448		525		617		530
Total current liabilities		1,816		724		832		1,006
Long-term debt, net		6,299		6,299		5,974		6,147
Deferred tax liabilities		10		18		27		6
Deferred pension and other postretirement benefits		669		652		638		693
Other liabilities		352		359		358		377
Total liabilities		9,146		8,052		7,829		8,229
Total equity		8,082		8,202		8,527		8,177
Total liabilities and equity	\$	17,228	\$	16,254	\$	16,356	\$	16,406

# Weyerhaeuser Company

## Q3.2020 Analyst Package

Preliminary results (unaudited)

## **Consolidated Statement of Cash Flows**

In millions			Q1		Q2		Q	3			Year-to	-Da	te
Net earnings (loss)	in millions	Mai	rch 31,		une 30,	- ;	Sept 30,			_;	Sept 30,		Sept 30,
Net earnings (loss)   \$ 150 \$ 72 \$ 283 \$ 99 \$ 505 \$ \$ Noncash charges (credits) to earnings (loss):			2020	_	2020		2020	_	2019	_	2020		2019
Noncash charges (credits) to earnings (loss):   Depreciation, depletion and amortization   123   117   115   135   355     Basis of real estate sold   62   34   40   24   136     Deferred income taxes, net   (82)   80   22   2   20   (   Pension and other posterilement benefits   19   18   18   23   55     Share-based compensation expense   7   8   7   7   22     Timber casualty loss   - 8   8   7   7   22     Timber casualty loss   - 8   7   7   22     Timber casualty loss   - 8   7   7   103     Receivables, less allowances   (82)   (30)   (80)   40   (192)     Receivables and payables for taxes   79   (18)   42   7   103     Inventories   79   74   - 30   2   5     Accounts payable and accrused liabilities   (91)   30   64   (58)   3     Pension and postretirement benefit contributions and payaments   (10)   (6)   (5)   (9)   (21)     Other   (15)   5   22   (10)   12     Net cash from operations   8   8   391   5   600   222   1,005   5     Cash Hows from investing activities:   (21)   7   7   7   7   7   7     Capital expenditures for property and equipment   (47)   (55)   (56)   (87)   (11)   (14)     Proceeds from note receivable held by variable interest entities   362   -	-	\$	150	\$	72	\$	283	\$	aa	\$	505	\$	(62)
Depreciation, depletion and amortization   123   117   115   135   355		Ψ	130	Ψ	12	Ψ	203	Ψ	33	Ψ	303	Ψ	(02)
Basis of real estate sold   62   34   40   24   136     Delerred income taxes, net   (82)   80   22   2   20   (90)     Pension and other postretirement benefits   19   18   18   23   55     Share-based compensation expense   7   8   7   7   22     Timber casualty loss			123		117		115		135		355		382
Deferred income taxes, net (82) 80 22 2 2 2 0 0													105
Pension and other postretirement benefits			_		_								(164)
Share-based compensation expense   7	·												519
Timber casualty loss	•						_		-				23
Receivables, less allowances   Receivables, less allowances   Receivables, less allowances   Receivables and payables for taxes   79   (18)   42   7   103	·		_		_								_
Receivables, less allowances   (82)   (30)   (80)   40   (192)	•												
Receivables and payables for taxes	-		(82)		(30)		(80)		40		(192)		(47)
Inventories	•		. ,		` '		, ,		7		` ,		(18)
Accounts payable and accrued liabilities			(72)		74		_		30		2		(2)
Accounts payable and accrued liabilities	Prepaid expenses and other current assets		(2)		7		_		2		5		5
Pension and postretirement benefit contributions and payments   Cother			(91)		30		64		(58)		3		(13)
Other   (15)   5   22   (10)   12     Net cash from operations   S   86   391   \$   608   \$   292   \$   1,085   \$   \$   \$   \$   \$   \$   \$   \$   \$	Pension and postretirement benefit contributions				(6)		(5)		(9)		(21)		(36)
Net cash from operations			(15)		5		22		(10)		12		(18)
Cash flows from investing activities:         Capital expenditures for property and equipment         \$ (47)         \$ (55)         \$ (56)         \$ (87)         \$ (158)         \$ (25)           Capital expenditures for property and expenditures for timberlands reforestation         (21)         (11)         (9)         (11)         (41)           Proceeds from note receivable held by variable interest entities         362         —         —         —         362           Proceeds from sale of Montana timberlands         145         —         —         —         145           Other         2         1         —         —         1         3           Net cash from investing activities         \$ 441         \$ (65)         \$ (65)         \$ (97)         \$ 311         \$           Cash flows from financing activities:         ***         ***         ***         ***         \$ (253)         \$ (254)         \$ (253)         ***		\$		\$		\$		\$		\$		\$	674
Capital expenditures for property and equipment Capital expenditures for imberlands reforestation Capital expenditures for timberlands reforestation Proceeds from note receivable held by variable interest entities Proceeds from sale of Montana timberlands 145 Proceeds from sale of Montana timberlands 145 Cash flows from investing activities  Proceeds from investing activities  Cash dividends on common shares Ca		<u> </u>		<u> </u>		Ť		<u> </u>		Ť	.,,,,,	<u> </u>	<u> </u>
Capital expenditures for timberlands reforestation Proceeds from note receivable held by variable interest entities         362         —         —         362           Proceeds from note receivable held by variable interest entities         362         —         —         —         362           Proceeds from sale of Montana timberlands Other         145         —         —         —         145           Other         2         1         —         —         145           Net cash from sale of Montana timberlands         145         —         —         —         —         145           Other         2         1         —         —         —         145           Other         2         1         —         —         —         145           Cash dividends on common shares         (254)         \$         —         \$         (253)         \$         (254)         \$         —         \$         (253)         \$         (254)         \$         —         \$         (253)         \$         (254)         \$         —         \$         (253)         \$         (254)         \$         —         —         —         732         —         —         —         —         —         — <td></td> <td>Φ</td> <td>(47)</td> <td>Φ</td> <td>(55)</td> <td>Ф</td> <td>(56)</td> <td>Φ</td> <td>(87)</td> <td>Ф</td> <td>(158)</td> <td>Φ</td> <td>(199)</td>		Φ	(47)	Φ	(55)	Ф	(56)	Φ	(87)	Ф	(158)	Φ	(199)
Proceeds from note receivable held by variable interest entities   362		Ψ		Ψ		Ψ		Ψ	. ,	Ψ		Ψ	(42)
interest entities  Proceeds from sale of Montana timberlands Other  2 1	·		, ,		(11)		(5)		(11)		(+1)		, ,
Proceeds from sale of Montana timberlands Other	•		362		_		_		_		362		253
Other         2         1         —         1         3           Net cash from investing activities         \$ 441         \$ (65)         \$ (65)         \$ (97)         \$ 311         \$           Cash flows from financing activities:         Cash dividends on common shares         \$ (254)         \$ —         \$ (253)         \$ (254)         \$ (254)         \$ —         \$ (253)         \$ (254)         \$ (254)         \$ (254)         \$ —         \$ (253)         \$ (254)         \$ (254)         \$ —         \$ —         \$ (253)         \$ (254)         \$ (254)         \$ —         \$ (253)         \$ (254)         \$ (254)         \$ —         \$ —         \$ (253)         \$ (254)			145		_		_		_		145		_
Net cash from investing activities					1		_		1				20
Cash flows from financing activities:         Cash dividends on common shares       \$ (254) \$ - \$ - \$ (253) \$ (254) \$ (2	Net cash from investing activities	\$	441	\$	(65)	\$	(65)	\$	(97)	\$		\$	32
Cash dividends on common shares       \$ (254) \$ — \$ — \$ (253) \$ (254) \$ (254) \$         Net proceeds from issuance of long-term debt       732 — — — — 732         Payments on long-term debt       — (588) (348) — — (936) (936) (936)         Proceeds from borrowings on line of credit       550 — — 490 550         Payments on line of credit       (230) (550) — (190) (780) (780)         Payments on debt held by variable interest entities       — — — — (302) — — (900) (780)         Proceeds from exercise of stock options       6 — — 3 4 9         Repurchases of common shares       — — — — — — — — — — — — — — — — — — —	_	<del></del>		<u> </u>		=		_		_			
Net proceeds from issuance of long-term debt	_	\$	(254)	\$	_	\$	_	\$	(253)	\$	(254)	\$	(760)
Payments on long-term debt         —         (588)         (348)         —         (936)         (936)           Proceeds from borrowings on line of credit         550         —         —         490         550           Payments on line of credit         (230)         (550)         —         (190)         (780)         (780)           Payments on debt held by variable interest entities         —         —         —         —         (302)         —         —           Proceeds from exercise of stock options         6         —         3         4         9           Repurchases of common shares         — <td></td> <td>Ψ</td> <td></td> <td>Ψ</td> <td>_</td> <td>Ψ</td> <td>_</td> <td>Ψ</td> <td>(200)</td> <td>Ψ</td> <td></td> <td>Ψ</td> <td>739</td>		Ψ		Ψ	_	Ψ	_	Ψ	(200)	Ψ		Ψ	739
Proceeds from borrowings on line of credit         550         —         490         550           Payments on line of credit         (230)         (550)         —         (190)         (780)         (780)           Payments on debt held by variable interest entities         —         —         —         —         (302)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —         (002)         —					(588)		(348)		_				(512)
Payments on line of credit         (230)         (550)         —         (190)         (780)         (           Payments on debt held by variable interest entities         —         —         —         —         (302)         —         (           Proceeds from exercise of stock options         6         —         3         4         9           Repurchases of common shares         —         —         —         —         —           Other         (12)         (3)         (1)         (3)         (16)           Net cash from financing activities         \$ 792         \$ (1,141)         \$ (346)         \$ (254)         \$ (695) <t< td=""><td></td><td></td><td>550</td><td></td><td>_</td><td></td><td></td><td></td><td>490</td><td></td><td>, ,</td><td></td><td>875</td></t<>			550		_				490		, ,		875
Payments on debt held by variable interest entities Proceeds from exercise of stock options Repurchases of common shares Other Other (12) (3) (11) (3) (16)  Net cash from financing activities  Type (1,141)  Net change in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash at beginning of period  Cash, cash equivalents and restricted cash at end of period  Cash paid (received) during the period for:			(230)		(550)		_		(190)		(780)		(860)
Proceeds from exercise of stock options         6         —         3         4         9           Repurchases of common shares         —         <			` '		, ,		_		, ,		_		(302)
Other         (12)         (3)         (1)         (3)         (16)           Net cash from financing activities         \$ 792         (1,141)         (346)         (254)         (695)         (695)         (1,141)           Net change in cash, cash equivalents and restricted cash         \$ 1,319         (815)         197         (59)         701         (695)         (701)         (695)         (701)         (695)         (701)         (695)         (701)         (701)         (701)         (701)         (701)         (70			6		_		3				9		` 8 <sup>°</sup>
Net cash from financing activities \$ 792 \$ (1,141) \$ (346) \$ (254) \$ (695) \$ (  Net change in cash, cash equivalents and restricted cash (254) \$ (695) \$ (  Net change in cash, cash equivalents and restricted cash (254) \$ (695) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (695) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (695) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash equivalents and restricted cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash, cash (254) \$ (  Solve the change in cash (254) \$ (  Solve the change	Repurchases of common shares		_		_		_		_		_		(60)
Net cash from financing activities         \$ 792         \$ (1,141)         \$ (346)         \$ (254)         \$ (695)         \$ (           Net change in cash, cash equivalents and restricted cash         \$ 1,319         \$ (815)         \$ 197         \$ (59)         \$ 701         \$ (           Cash, cash equivalents and restricted cash at beginning of period         139         1,458         643         212         139           Cash, cash equivalents and restricted cash at end of period         \$ 1,458         \$ 643         \$ 840         \$ 153         \$ 840         \$           Cash paid (received) during the period for:         \$ 1,458	Other		(12)		(3)		(1)		(3)		(16)		(15)
Net change in cash, cash equivalents and restricted cash (815) \$ 197 \$ (59) \$ 701 \$ (Cash, cash equivalents and restricted cash at beginning of period Cash, cash equivalents and restricted cash at end of period \$ 1,458 \$ 643 \$ 840 \$ 153 \$ 840 \$ Cash paid (received) during the period for:	Net cash from financing activities	\$		\$		\$		\$		\$		\$	(887)
cash Cash, cash equivalents and restricted cash at beginning of period Cash, cash equivalents and restricted cash at end of period Cash, cash equivalents and restricted cash at end of period  Cash paid (received) during the period for:	_			_			<u> </u>		· · ·			=	
Cash, cash equivalents and restricted cash at beginning of period  Cash, cash equivalents and restricted cash at end of period  \$ 1,458  \$ 643  \$ 840  \$ 153  \$ 840  \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		\$	1,319	\$	(815)	\$	197	\$	(59)	\$	701	\$	(181)
Cash, cash equivalents and restricted cash at end of period \$ 1,458 \$ 643 \$ 840 \$ 153 \$ 840 \$ \$ Cash paid (received) during the period for:	Cash, cash equivalents and restricted cash at beginning		139		1 458		643		212		139		334
period \$ 1,458 \$ 643 \$ 840 \$ 153 \$ 840 \$    Cash paid (received) during the period for:					.,								
Cash paid (received) during the period for:	· · · · · · · · · · · · · · · · · · ·	\$	1,458	\$	643	\$	840	\$	153	\$	840	\$	153
				_									
	Cash paid (received) during the period for:												
Interest, net of amounts capitalized \$ 108 \$ 70 \$ 100 \$ 123 \$ 278 \$		\$	108	\$	70	\$	100	\$	123	\$	278	\$	310
Income taxes, net of refunds \$ — \$ 1 \$ 45 \$ (5) \$ 46 \$													46

### Q3.2020 Analyst Package

Preliminary results (unaudited)

### **Segment Statement of Operations**

in millions	Q1.2020		Q2	2.2020	Q3	3.2020	Q	3.2019	ΥT	D.2020	YT	D.2019
Sales to unaffiliated customers	\$	381	\$	359	\$	345	\$	398	\$	1,085	\$	1,230
Intersegment sales		122		121		107		125		350		381
Total net sales		503		480		452		523		1,435		1,611
Costs of sales		375		383		358		429		1,116		1,247
Gross margin		128		97		94		94		319		364
Selling expenses		_		1		_		_		1		1
General and administrative expenses		24		22		24		24		70		71
Other operating costs (income), net		(1)		(1)		81		(2)		79		(2)
Operating income (loss) and Net contribution (charge) to earnings	\$	105	\$	75	\$	(11)	\$	72	\$	169	\$	294

### Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization(1)

in millions	Q1	Q1.2020		2.2020	Q3	.2020	Q3	.2019	YTI	0.2020	YTI	0.2019
Operating income (loss)	\$	105	\$	75	\$	(11)	\$	72	\$	169	\$	294
Depreciation, depletion and amortization		68		65		61		82		194		228
Special items		_		_		80		_		80		_
Adjusted EBITDA <sup>(1)</sup>	\$	173	\$	140	\$	130	\$	154	\$	443	\$	522

<sup>(1)</sup> See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

### Segment Special Items Included in Net Contribution (Charge) to Earnings (Pretax)

in millions	Q1.2020	Q2.2020	Q3.2020	Q3.2019	YTD.2020	YTD.2019
Timber casualty loss	\$ —	\$ —	\$ (80)	\$ —	\$ (80)	\$ —

### **Selected Segment Items**

in millions	Q1.	Q1.2020		.2020	Q3	3.2020	Q3	.2019	ΥT	D.2020	YTE	0.2019
Total decrease (increase) in working capital(2)	\$	(3)	\$	(2)	\$	43	\$	2	\$	38	\$	24
Cash spent for capital expenditures	\$	(30)	\$	(21)	\$	(24)	\$	(28)	\$	(75)	\$	(79)

<sup>(2)</sup> Represents the change in prepaid assets, accounts receivable, accounts payable, accrued liabilities and log inventory for the Timberlands and Real Estate & ENR segments combined.

### Segment Statistics(3)

		Q1.2020		Q2.2020		Q	3.2020	Q	3.2019	Υ٦	ΓD.2020	ΥT	D.2019
Third Party	Delivered logs:												
Net Sales	West	\$	177	\$	179	\$	163	\$	172	\$	519	\$	571
(millions)	South		150		145		141		168		436		483
	North		17		7		13		24	_	37		70
	Total delivered logs		344		331		317		364		992		1,124
	Stumpage and pay-as-cut timber		5		5		5		10		15		29
	Recreational and other lease revenue		15		16		16		15		47		45
	Other revenue		17		7		7		9	_	31		32
	Total	\$	381	\$	359	\$	345	\$	398	\$	1,085	\$	1,230
Delivered Logs	West	\$	104.91	\$	104.90	\$	109.01	\$	99.07	\$	106.16	\$	103.50
Third Party Sales	South	\$	34.27	\$	33.68	\$	33.68	\$	35.03	\$	33.88	\$	35.27
Realizations (per ton)	North	\$	60.51	\$	59.82	\$	57.19	\$	57.35	\$	59.15	\$	59.37
Delivered Logs	West		1,684		1,714		1,489		1,729		4,887		5,513
Third Party Sales	South		4,365		4,307		4,185		4,795		12,857		13,694
Volumes (tons, thousands)	North		284		113		234		429		631		1,186
Fee Harvest Volumes	West		2,310		2,236		1,911		2,183		6,457		7,023
(tons, thousands)	South		6,130		5,914		5,596		6,802		17,640		19,661
	North		386		194		321		560		901		1,565

<sup>(3)</sup> Western logs are primarily transacted in MBF but are converted to ton equivalents for external reporting purposes.

## Weyerhaeuser Company

### Q3.2020 Analyst Package

Preliminary results (unaudited)

### **Segment Statement of Operations**

in millions	Q1	Q1.2020		2.2020	Q3	.2020	Q3	.2019	YTE	0.2020	YTE	0.2019
Net sales	\$	112	\$	65	\$	69	\$	69	\$	246	\$	268
Costs of sales		70		40		46		32		156		127
Gross margin		42		25		23		37		90		141
General and administrative expenses		6		6		6		6		18		20
Other operating income, net		_		_		_		(1)		_		(1)
Operating income and Net contribution to earnings	\$	36	\$	19	\$	17	\$	32	\$	72	\$	122

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization<sup>(1)</sup>

in millions	Q1.2020		Q2.2020		Q3.	2020	Q3	.2019	YTE	0.2020	YTI	0.2019
Operating income	\$	36	\$	19	\$	17	\$	32	\$	72	\$	122
Depreciation, depletion and amortization		3		4		3		4		10		10
Basis of real estate sold		62		34		40		24		136		105
Adjusted EBITDA <sup>(1)</sup>	\$	101	\$	57	\$	60	\$	60	\$	218	\$	237

<sup>(1)</sup> See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

## Selected Segment Items

in millions	Q1.2020	Q2.2020	Q3.2020	Q3.2019	YTD.2020	YTD.2019
Cash spent for capital expenditures	<u> </u>	\$	\$	\$	<u> </u>	\$

## **Segment Statistics**

		C	Q1.2020		2.2020	Q	3.2020	Q	3.2019	Υ	TD.2020	Υ٦	ΓD.2019
Net Sales	Real Estate	\$	95	\$	48	\$	49	\$	45	\$	192	\$	200
(millions)	Energy and Natural Resources		17		17		20		24		54		68
	Total	\$	112	\$	65	\$	69	\$	69	\$	246	\$	268
Acres Sold	Real Estate	_	44,974		31,337		34,917		18,057	_	111,228		103,922
Price per Acre	Real Estate	\$	1,992	\$	1,501	\$	1,381	\$	2,415	\$	1,662	\$	1,806
Basis as a Percent of Real Estate Net Sales			65%		71%		82%		53%		71%		53%

### Weyerhaeuser Company

### Q3.2020 Analyst Package

Preliminary results (unaudited)

### **Segment Statement of Operations**

in millions	Q1.2020		Q2.2020		Q:	3.2020	Q	3.2019	ΥT	D.2020	ΥT	D.2019
Net sales	\$	1,235	\$	1,207	\$	1,696	\$	1,204	\$	4,138	\$	3,508
Costs of sales		1,040		997		1,075		1,067		3,112		3,104
Gross margin		195		210		621		137		1,026		404
Selling expenses		21		18		18		20		57		59
General and administrative expenses		36		33		33		35		102		104
Product remediation recoveries				(8)		_		(68)		(8)		(68)
Other operating costs, net		4		8		4		7		16		16
Operating income and Net contribution to earnings	\$	134	\$	159	\$	566	\$	143	\$	859	\$	293

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization(1)

in millions	Q1.2020		Q2.2020		Q3	3.2020	Q3	.2019	YTI	D.2020	YTI	0.2019
Operating income	\$	134	\$	159	\$	566	\$	143	\$	859	\$	293
Depreciation, depletion and amortization		50		47		49		48		146		141
Special items				(8)				(68)		(8)		(68)
Adjusted EBITDA <sup>(1)</sup>	\$	184	\$	198	\$	615	\$	123	\$	997	\$	366

<sup>(1)</sup> See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

### Segment Special Items Included in Net Contribution to Earnings (Pretax)

in millions	Q1.2020	Q2.2020	Q3.2020	Q3.2019	YTD.2020	YTD.2019							
Product remediation recoveries	<del>\$</del>	\$ 8	\$ —	\$ 68	\$ 8	\$ 68							
Selected Segment Items													
in millions	Q1.2020	Q2.2020	Q3.2020	Q3.2019	YTD.2020	YTD.2019							

III IIIIIIOIIS	Q I	Q1.2020		.2020	Q.	.2020	Q.	.2013	1 1	D.2020	111	D.2019
Total decrease (increase) in working capital(2)	\$	(186)	\$	56	\$	(68)	\$	32	\$	(198)	\$	(48)
Cash spent for capital expenditures	\$	(38)	\$	(45)	\$	(41)	\$	(65)	\$	(124)	\$	(148)

<sup>(2)</sup> Represents the change in prepaid assets, accounts receivable, accounts payable, accrued liabilities and inventory for the Wood Products segment.

## **Segment Statistics**

in milli	ions, except for thin	rd party sales realizations	Q	1.2020	Q	2.2020	Q:	3.2020	Q	3.2019	ΥT	D.2020	ΥT	D.2019
	ructural Lumber	Third party net sales	\$	508	\$	538	\$	819	\$	487	\$	1,865	\$	1,426
,	lumes presented	Third party sales realizations	\$	416	\$	438	\$	674	\$	389	\$	509	\$	390
	in board feet)	Third party sales volumes(3)		1,222		1,225		1,216		1,253		3,663		3,660
		Production volumes		1,209		1,108		1,170		1,189		3,487		3,527
C	Oriented Strand	Third party net sales	\$	190	\$	179	\$	290	\$	159	\$	659	\$	475
	Board	Third party sales realizations	\$	246	\$	240	\$	395	\$	214	\$	293	\$	217
(vo	lumes presented	Third party sales volumes(3)		770		747		736		740		2,253		2,190
in	square feet 3/8")	Production volumes		777		742		759		747		2,278		2,212
E	ngineered Solid	Third party net sales	\$	127	\$	111	\$	135	\$	138	\$	373	\$	388
	Section	Third party sales realizations	\$	2,149	\$	2,151	\$	2,128	\$	2,188	\$	2,142	\$	2,206
(vo	lumes presented	Third party sales volumes(3)		5.9		5.2		6.3		6.3		17.4		17.6
	in cubic feet)	Production volumes		6.1		5.3		5.4		5.3		16.8		17.2
	Engineered	Third party net sales	\$	78	\$	70	\$	83	\$	90	\$	231	\$	246
	I-joists	Third party sales realizations	\$	1,667	\$	1,645	\$	1,638	\$	1,665	\$	1,650	\$	1,676
(vo	lumes presented	Third party sales volumes(3)		47		42		51		54		140		147
	in lineal feet)	Production volumes		47		38		43		48		128		139
So	oftwood Plywood	Third party net sales	\$	39	\$	34	\$	55	\$	42	\$	128	\$	130
(vo	lumes presented	Third party sales realizations	\$	348	\$	356	\$	507	\$	346	\$	405	\$	369
in s	square feet 3/8")	Third party sales volumes(3)		113		95		107		121		315		351
		Production volumes		97		76		94		100		267		302
N	Medium Density	Third party net sales	\$	44	\$	33	\$	47	\$	44	\$	124	\$	127
	Fiberboard	Third party sales realizations	\$	841	\$	825	\$	864	\$	831	\$	845	\$	836
(vo	lumes presented	Third party sales volumes(3)		52		40		55		53		147		152
in :	square feet 3/4")	Production volumes		56		35		57		47		148		153

<sup>(3)</sup> Volumes include sales of internally produced products and products purchased for resale primarily through our distribution business.

Weyerhaeuser Company Unallocated Items

### Q3.2020 Analyst Package

Preliminary results (unaudited)

Unallocated items are gains or charges not related to, or allocated to, an individual operating segment. They include all or a portion of items such as share-based compensation, pension and postretirement costs, elimination of intersegment profit in inventory and LIFO, foreign exchange transaction gains and losses, interest income and other as well as legacy obligations.

### **Net Charge to Earnings**

in millions	Q1	Q1.2020		Q2.2020		.2020	Q	3.2019	YTD.2020	YTD.2019
Unallocated corporate function and variable compensation expense	\$	(19)	\$	(23)	\$	(36)	\$	(19)	\$ (78)	\$ (50)
Liability classified share-based compensation		10		(4)		(5)		(1)	1	(5)
Foreign exchange gain (loss)		(8)		3		2		(1)	(3)	(2)
Elimination of intersegment profit in inventory and LIFO		(13)		18		(9)		6	(4)	(4)
Other, net		(5)		(4)		(14)		(30)	(23)	(86)
Operating loss		(35)		(10)		(62)		(45)	(107)	(147)
Non-operating pension and other postretirement benefit costs		(9)		(10)		(9)		(15)	(28)	(495)
Interest income and other		1		2		2		6	5	22
Net charge to earnings	\$	(43)	\$	(18)	\$	(69)	\$	(54)	\$ (130)	\$ (620)

### Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization(1)

in millions	Q1.2020		Q2.2020		Q3	3.2020	Q	3.2019	ΥT	D.2020	YTI	0.2019
Operating loss	\$	(35)	\$	(10)	\$	(62)	\$	(45)	\$	(107)	\$	(147)
Depreciation, depletion and amortization		2		1		2		1		5		3
Special items		(12)		_		_		15		(12)		35
Adjusted EBITDA <sup>(1)</sup>	\$	(45)	\$	(9)	\$	(60)	\$	(29)	\$	(114)	\$	(109)

<sup>(1)</sup> See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

### Unallocated Special Items Included in Net Charge to Earnings (Pretax)

in millions	Q1.	Q1.2020		Q2.2020		Q3.2020		Q3.2019		YTD.2020		YTD.2019	
Legal benefits (charges)	\$	12	\$		\$		\$	(15)	\$	12	\$	(35)	
Special items included in operating loss		12		_		_		(15)		12		(35)	
Pension settlement charges												(449)	
Special items included in net charge to earnings	\$	12	\$		\$		\$	(15)	\$	12	\$	(484)	

### **Unallocated Selected Items**

in millions	Q1.2020	Q2.2020	Q3.2020	Q3.2019	YTD.2020	YTD.2019
Cash spent for capital expenditures	\$ —	\$ —	\$ —	\$ (5)	\$ —	\$ (14)