## Q3.2020 Analyst Package

Preliminary results (unaudited)

## Consolidated Statement of Operations



|  | $\begin{gathered} \text { Q1 } \\ \hline \text { March 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Q2 } \\ \hline \text { June 30, } \\ 2020 \\ \hline \end{gathered}$ |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ | $\begin{gathered} \hline \text { Sept 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Earnings (loss) per share, basic and diluted | \$ | 0.20 |  |  | \$ | 0.10 | \$ | 0.38 | \$ | 0.13 | \$ | 0.68 | \$ | (0.08) |
| Dividends paid per common share | \$ | 0.34 | \$ | - | \$ | - | \$ | 0.34 | \$ | 0.34 | \$ | 1.02 |
| Weighted average shares outstanding (in thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 746,534 |  | 746,896 |  | 746,996 |  | 745,626 |  | 746,809 |  | 745,901 |
| Diluted |  | 747,155 |  | 746,984 |  | 748,450 |  | 746,514 |  | 747,530 |  | 745,901 |
| Common shares outstanding at end of period (in thousands) |  | 746,206 |  | 746,251 |  | 746,398 |  | 745,071 |  | 746,398 |  | 745,071 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization (Adjusted EBITDA)

| in millions | Q1 |  | Q2 |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { Sept 30, } \\ & \hline \end{aligned}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Net earnings (loss) | \$ | 150 | \$ | 72 | \$ | 283 | \$ | 99 | \$ | 505 | \$ | (62) |
| Non-operating pension and other postretirement benefit costs |  | 9 |  | 10 |  | 9 |  | 15 |  | 28 |  | 495 |
| Interest income and other |  | (1) |  | (2) |  | (2) |  | (6) |  | (5) |  | (22) |
| Interest expense, net of capitalized interest |  | 85 |  | 103 |  | 111 |  | 91 |  | 299 |  | 289 |
| Income taxes |  | (3) |  | 60 |  | 109 |  | 3 |  | 166 |  | (138) |
| Operating income |  | 240 |  | 243 |  | 510 |  | 202 |  | 993 |  | 562 |
| Depreciation, depletion and amortization |  | 123 |  | 117 |  | 115 |  | 135 |  | 355 |  | 382 |
| Basis of real estate sold |  | 62 |  | 34 |  | 40 |  | 24 |  | 136 |  | 105 |
| Special items included in operating income |  | (12) |  | (8) |  | 80 |  | (53) |  | 60 |  | (33) |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 413 | \$ | 386 | \$ | 745 | \$ | 308 | \$ | 1,544 | \$ | 1,016 |

${ }^{(1)}$ Adjusted EBITDA is a non-GAAP measure that management uses to evaluate the performance of the company. Adjusted EBITDA, as we define it, is operating income adjusted for depreciation, depletion, amortization, basis of real estate sold and special items. Our definition of Adjusted EBITDA may be different from similarly titled measures reported by other companies. Adjusted EBITDA should not be considered in isolation from, and is not intended to represent an alternative to, our GAAP results.

## Q3.2020 Analyst Package

Preliminary results (unaudited)

Special Items Included in Net Earnings (Income Tax Affected)


|  | Q1 |  | Q2 |  | Q3 |  |  |  | Year-to-Date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \text { Sept 30, } \\ 2019 \end{gathered}$ |  |
| Net earnings (loss) per diluted share | \$ | 0.20 | \$ | 0.10 | \$ | 0.38 | \$ | 0.13 | \$ | 0.68 | \$ | (0.08) |
| Early extinguishment of debt charges ${ }^{(1)}$ |  | - |  | 0.02 |  | 0.03 |  | - |  | 0.05 |  | 0.01 |
| Legal charges (benefits) |  | (0.02) |  | - |  | - |  | 0.02 |  | (0.02) |  | 0.04 |
| Pension settlement charges |  | - |  | - |  | - |  | - |  | - |  | 0.46 |
| Product remediation recoveries |  | - |  | (0.01) |  | - |  | (0.07) |  | (0.01) |  | (0.07) |
| Timber casualty loss |  | - |  | - |  | 0.11 |  | - |  | 0.11 |  | - |
| Net earnings per diluted share before special items ${ }^{(2)}$ | \$ | 0.18 | \$ | 0.11 | \$ | 0.52 | \$ | 0.08 | \$ | 0.81 | \$ | 0.36 |

${ }^{(1)}$ We recorded pretax charges of $\$ 12$ million ( $\$ 9$ million after-tax), $\$ 11$ million ( $\$ 11$ million after-tax) and $\$ 23$ million ( $\$ 23$ million after-tax) related to the early extinguishment of debt in first quarter 2019, second quarter 2020 and third quarter 2020, respectively. These charges were included in Interest expense, net of capitalized interest in the Consolidated Statement of Operations.
${ }^{(2)}$ Net earnings before special items is a non-GAAP measure that management believes provides helpful context in understanding the company's earnings performance. Net earnings before special items should not be considered in isolation from, and is not intended to represent an alternative to, our GAAP results.

Selected Total Company Items


## Weyerhaeuser Company

## Q3.2020 Analyst Package

Preliminary results (unaudited)

## Consolidated Balance Sheet

| in millions | $\begin{gathered} \text { March 31, } \\ 2020 \end{gathered}$ |  | June 30, 2020 |  | September 30, 2020 |  | $\begin{gathered} \text { December 31, } \\ 2019 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 1,458 | \$ | 643 | \$ | 787 | \$ | 139 |
| Receivables, net |  | 390 |  | 420 |  | 500 |  | 309 |
| Receivables for taxes |  | 24 |  | 48 |  | 48 |  | 98 |
| Inventories |  | 480 |  | 409 |  | 411 |  | 416 |
| Assets held for sale |  | - |  | - |  | 199 |  | 140 |
| Prepaid expenses and other current assets |  | 141 |  | 131 |  | 101 |  | 147 |
| Current restricted financial investments held by variable interest entities |  | - |  | - |  | - |  | 362 |
| Total current assets |  | 2,493 |  | 1,651 |  | 2,046 |  | 1,611 |
| Property and equipment, net |  | 1,911 |  | 1,958 |  | 1,945 |  | 1,969 |
| Construction in progress |  | 153 |  | 110 |  | 119 |  | 130 |
| Timber and timberlands at cost, less depletion |  | 11,847 |  | 11,780 |  | 11,465 |  | 11,929 |
| Minerals and mineral rights, less depletion |  | 278 |  | 275 |  | 271 |  | 281 |
| Deferred tax assets |  | 147 |  | 65 |  | 44 |  | 72 |
| Other assets |  | 399 |  | 415 |  | 466 |  | 414 |
| Total assets | \$ | 17,228 | \$ | 16,254 | \$ | 16,356 | \$ | 16,406 |


| LIABILITIES AND EQUITY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |  |  |  |  |  |
| Current maturities of long-term debt | \$ | 577 | \$ | - | \$ | - | \$ | - |
| Borrowings on line of credit |  | 550 |  | - |  | - |  | 230 |
| Accounts payable |  | 241 |  | 199 |  | 215 |  | 246 |
| Accrued liabilities |  | 448 |  | 525 |  | 617 |  | 530 |
| Total current liabilities |  | 1,816 |  | 724 |  | 832 |  | 1,006 |
| Long-term debt, net |  | 6,299 |  | 6,299 |  | 5,974 |  | 6,147 |
| Deferred tax liabilities |  | 10 |  | 18 |  | 27 |  | 6 |
| Deferred pension and other postretirement benefits |  | 669 |  | 652 |  | 638 |  | 693 |
| Other liabilities |  | 352 |  | 359 |  | 358 |  | 377 |
| Total liabilities |  | 9,146 |  | 8,052 |  | 7,829 |  | 8,229 |
| Total equity |  | 8,082 |  | 8,202 |  | 8,527 |  | 8,177 |
| Total liabilities and equity | \$ | 17,228 | \$ | 16,254 | \$ | 16,356 | \$ | 16,406 |

## Weyerhaeuser Company

## Q3.2020 Analyst Package

Preliminary results (unaudited)

## Consolidated Statement of Cash Flows



## Segment Statement of Operations

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales to unaffiliated customers | \$ | 381 | \$ | 359 | \$ | 345 | \$ | 398 | \$ | 1,085 | \$ | 1,230 |
| Intersegment sales |  | 122 |  | 121 |  | 107 |  | 125 |  | 350 |  | 381 |
| Total net sales |  | 503 |  | 480 |  | 452 |  | 523 |  | 1,435 |  | 1,611 |
| Costs of sales |  | 375 |  | 383 |  | 358 |  | 429 |  | 1,116 |  | 1,247 |
| Gross margin |  | 128 |  | 97 |  | 94 |  | 94 |  | 319 |  | 364 |
| Selling expenses |  | - |  | 1 |  | - |  | - |  | 1 |  | 1 |
| General and administrative expenses |  | 24 |  | 22 |  | 24 |  | 24 |  | 70 |  | 71 |
| Other operating costs (income), net |  | (1) |  | (1) |  | 81 |  | (2) |  | 79 |  | (2) |
| Operating income (loss) and Net contribution (charge) to earnings | \$ | 105 | \$ | 75 | \$ | (11) | \$ | 72 | \$ | 169 | \$ | 294 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2020 |  | Q2. 2020 |  | Q3.2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income (loss) | \$ | 105 | \$ | 75 | \$ | (11) | \$ | 72 | \$ | 169 | \$ | 294 |
| Depreciation, depletion and amortization |  | 68 |  | 65 |  | 61 |  | 82 |  | 194 |  | 228 |
| Special items |  | - |  | - |  | 80 |  | - |  | 80 |  | - |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 173 | \$ | 140 | \$ | 130 | \$ | 154 | \$ | 443 | \$ | 522 |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

## Segment Special Items Included in Net Contribution (Charge) to Earnings (Pretax)

| in millions | Q1.2020 |  | Q2. 2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Timber casualty loss | \$ | - | \$ | - | \$ | (80) | \$ | - | \$ | (80) | \$ | - |
| Selected Segment Items |  |  |  |  |  |  |  |  |  |  |  |  |
| in millions | Q1.2020 |  | Q2. 2020 |  | Q3. 2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| Total decrease (increase) in working capital ${ }^{(2)}$ | \$ | (3) | \$ | (2) | \$ | 43 | \$ | 2 | \$ | 38 | \$ | 24 |
| Cash spent for capital expenditures | \$ | (30) | \$ | (21) | \$ | (24) | \$ | (28) | \$ | (75) | \$ | (79) |

${ }^{(2)}$ Represents the change in prepaid assets, accounts receivable, accounts payable, accrued liabilities and log inventory for the Timberlands and Real Estate \& ENR segments combined.

## Segment Statistics ${ }^{(3)}$

|  |  | Q1.2020 |  | Q2. 2020 |  | Q3.2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Third Party Net Sales (millions) | Delivered logs: | \$ | $\begin{aligned} & 177 \\ & 150 \end{aligned}$ | \$ | 179 | \$ | 163 | \$ | 172 | \$ | 519 | \$ | 571 |
|  | West |  |  |  |  |  |  |  |  |  |  |  |  |
|  | South |  |  |  | 145 |  | 141 |  | 168 |  | 436 |  | 483 |
|  | North |  | 17 |  | 7 |  | 13 |  | 24 |  | 37 |  | 70 |
|  | Total delivered logs |  | 344 |  | 331 |  | 317 |  | 364 |  | 992 |  | 1,124 |
|  | Stumpage and pay-as-cut timber |  | 5 |  | 5 |  | 5 |  | 10 |  | 15 |  | 29 |
|  | Recreational and other lease revenue |  | 15 |  | 16 |  | 16 |  | 15 |  | 47 |  | 45 |
|  | Other revenue |  | 17 |  | 7 |  | 7 |  | 9 |  | 31 |  | 32 |
|  | Total | \$ | 381 | \$ | 359 | \$ | 345 | \$ | 398 | \$ | 1,085 | \$ | 1,230 |
| Delivered Logs | West | \$ | 104.91 | \$ | 104.90 | \$ | 109.01 | \$ | 99.07 | \$ | 106.16 | \$ | 103.50 |
| Third Party Sales | South | \$ | 34.27 | \$ | 33.68 | \$ | 33.68 | \$ | 35.03 | \$ | 33.88 | \$ | 35.27 |
| Realizations (per ton) | North | \$ | 60.51 | \$ | 59.82 | \$ | 57.19 | \$ | 57.35 | \$ | 59.15 | \$ | 59.37 |
| Delivered Logs | West |  | 1,684 |  | 1,714 |  | 1,489 |  | 1,729 |  | 4,887 |  | 5,513 |
| Third Party Sales | South |  | 4,365 |  | 4,307 |  | 4,185 |  | 4,795 |  | 12,857 |  | 13,694 |
| Volumes (tons, thousands) | North |  | 284 |  | 113 |  | 234 |  | 429 |  | 631 |  | 1,186 |
| Fee Harvest Volumes | West |  | 2,310 |  | 2,236 |  | 1,911 |  | 2,183 |  | 6,457 |  | 7,023 |
| (tons, thousands) | South |  | 6,130 |  | 5,914 |  | 5,596 |  | 6,802 |  | 17,640 |  | 19,661 |
|  | North |  | 386 |  | 194 |  | 321 |  | 560 |  | 901 |  | 1,565 |

[^0]
## Q3.2020 Analyst Package

Preliminary results (unaudited)

## Segment Statement of Operations

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 112 | \$ | 65 | \$ | 69 | \$ | 69 | \$ | 246 | \$ | 268 |
| Costs of sales |  | 70 |  | 40 |  | 46 |  | 32 |  | 156 |  | 127 |
| Gross margin |  | 42 |  | 25 |  | 23 |  | 37 |  | 90 |  | 141 |
| General and administrative expenses |  | 6 |  | 6 |  | 6 |  | 6 |  | 18 |  | 20 |
| Other operating income, net |  | - |  | - |  | - |  | (1) |  | - |  | (1) |
| Operating income and Net contribution to earnings | \$ | 36 | \$ | 19 | \$ | 17 | \$ | 32 | \$ | 72 | \$ | 122 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 36 | \$ | 19 | \$ | 17 | \$ | 32 | \$ | 72 | \$ | 122 |
| Depreciation, depletion and amortization |  | 3 |  | 4 |  | 3 |  | 4 |  | 10 |  | 10 |
| Basis of real estate sold |  | 62 |  | 34 |  | 40 |  | 24 |  | 136 |  | 105 |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 101 | \$ | 57 | \$ | 60 | \$ | 60 | \$ | 218 | \$ | 237 |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

| Selected Segment Items |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in millions | Q1.2020 | Q2. 2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| Cash spent for capital expenditures | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

## Segment Statistics

|  |  | Q1. 2020 |  | Q2. 2020 |  | Q3. 2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales (millions) | Real Estate | \$ | 95 | \$ | 48 | \$ | 49 | \$ | 45 | \$ | 192 | \$ | 200 |
|  | Energy and Natural Resources |  | 17 |  | 17 |  | 20 |  | 24 |  | 54 |  | 68 |
|  | Total | \$ | 112 | \$ | 65 | \$ | 69 | \$ | 69 | \$ | 246 | \$ | 268 |
| Acres Sold | Real Estate |  | 44,974 |  | 31,337 |  | 34,917 |  | 18,057 |  | 1,228 |  | 3,922 |
| Price per Acre | Real Estate | \$ | 1,992 | \$ | 1,501 | \$ | 1,381 | \$ | 2,415 | \$ | 1,662 | \$ | 1,806 |
| Basis as a Percent of Real Estate Net Sales | Real Estate |  | 65\% |  | 71\% |  | 82\% |  | 53\% |  | 71\% |  | 53\% |

## Segment Statement of Operations

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 1,235 | \$ | 1,207 | \$ | 1,696 | \$ | 1,204 | \$ | 4,138 | \$ | 3,508 |
| Costs of sales |  | 1,040 |  | 997 |  | 1,075 |  | 1,067 |  | 3,112 |  | 3,104 |
| Gross margin |  | 195 |  | 210 |  | 621 |  | 137 |  | 1,026 |  | 404 |
| Selling expenses |  | 21 |  | 18 |  | 18 |  | 20 |  | 57 |  | 59 |
| General and administrative expenses |  | 36 |  | 33 |  | 33 |  | 35 |  | 102 |  | 104 |
| Product remediation recoveries |  | - |  | (8) |  | - |  | (68) |  | (8) |  | (68) |
| Other operating costs, net |  | 4 |  | 8 |  | 4 |  | 7 |  | 16 |  | 16 |
| Operating income and Net contribution to earnings | \$ | 134 | \$ | 159 | \$ | 566 | \$ | 143 | \$ | 859 | \$ | 293 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2020 |  | Q2. 2020 |  | Q3.2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 134 | \$ | 159 | \$ | 566 | \$ | 143 | \$ | 859 | \$ | 293 |
| Depreciation, depletion and amortization |  | 50 |  | 47 |  | 49 |  | 48 |  | 146 |  | 141 |
| Special items |  | - |  | (8) |  | - |  | (68) |  | (8) |  | (68) |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | 184 | \$ | 198 | \$ | 615 | \$ | 123 | \$ | 997 | \$ | 366 |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.

## Segment Special Items Included in Net Contribution to Earnings (Pretax)



## Selected Segment Items

in millions
Total decrease (increase) in working capital( ${ }^{(2)}$

| Q1.2020 |  | Q2. 2020 |  | Q3.2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | (186) | \$ | 56 | \$ | (68) | \$ | 32 | \$ | (198) | \$ | (48) |
| \$ | (38) | \$ | (45) | \$ | (41) | \$ | (65) | \$ | (124) | \$ | (148) |

${ }^{(2)}$ Represents the change in prepaid assets, accounts receivable, accounts payable, accrued liabilities and inventory for the Wood Products segment.

## Segment Statistics

| in millions, except for third party sales realizations |  | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3. 2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Structural Lumber (volumes presented in board feet) | Third party net sales | \$ | 508 | \$ | 538 | \$ | 819 | \$ | 487 | \$ | 1,865 | \$ | 1,426 |
|  | Third party sales realizations | \$ | 416 | \$ | 438 | \$ | 674 | \$ | 389 | \$ | 509 | \$ | 390 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 1,222 |  | 1,225 |  | 1,216 |  | 1,253 |  | 3,663 |  | 3,660 |
|  | Production volumes |  | 1,209 |  | 1,108 |  | 1,170 |  | 1,189 |  | 3,487 |  | 3,527 |
| Oriented Strand Board (volumes presented in square feet $3 / 8^{\prime \prime}$ ) | Third party net sales | \$ | 190 | \$ | 179 | \$ | 290 | \$ | 159 | \$ | 659 | \$ | 475 |
|  | Third party sales realizations | \$ | 246 | \$ | 240 | \$ | 395 | \$ | 214 | \$ | 293 | \$ | 217 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 770 |  | 747 |  | 736 |  | 740 |  | 2,253 |  | 2,190 |
|  | Production volumes |  | 777 |  | 742 |  | 759 |  | 747 |  | 2,278 |  | 2,212 |
| Engineered Solid Section (volumes presented in cubic feet) | Third party net sales | \$ | 127 | \$ | 111 | \$ | 135 | \$ | 138 | \$ | 373 | \$ | 388 |
|  | Third party sales realizations | \$ | 2,149 | \$ | 2,151 | \$ | 2,128 | \$ | 2,188 | \$ | 2,142 | \$ | 2,206 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 5.9 |  | 5.2 |  | 6.3 |  | 6.3 |  | 17.4 |  | 17.6 |
|  | Production volumes |  | 6.1 |  | 5.3 |  | 5.4 |  | 5.3 |  | 16.8 |  | 17.2 |
| Engineered I-joists lumes presented in lineal feet) | Third party net sales | \$ | 78 | \$ | 70 | \$ | 83 | \$ | 90 | \$ | 231 | \$ | 246 |
|  | Third party sales realizations | \$ | 1,667 | \$ | 1,645 | \$ | 1,638 | \$ | 1,665 | \$ | 1,650 | \$ | 1,676 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 47 |  | 42 |  | 51 |  | 54 |  | 140 |  | 147 |
|  | Production volumes |  | 47 |  | 38 |  | 43 |  | 48 |  | 128 |  | 139 |
| Softwood Plywood (volumes presented in square feet $3 / 8^{\prime \prime}$ ) | Third party net sales | \$ | 39 | \$ | 34 | \$ | 55 | \$ | 42 | \$ | 128 | \$ | 130 |
|  | Third party sales realizations | \$ | 348 | \$ | 356 | \$ | 507 | \$ | 346 | \$ | 405 | \$ | 369 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 113 |  | 95 |  | 107 |  | 121 |  | 315 |  | 351 |
|  | Production volumes |  | 97 |  | 76 |  | 94 |  | 100 |  | 267 |  | 302 |
| Medium Density Fiberboard (volumes presented in square feet $3 / 4$ ") | Third party net sales | \$ | 44 | \$ | 33 | \$ | 47 | \$ | 44 | \$ | 124 | \$ | 127 |
|  | Third party sales realizations | \$ | 841 | \$ | 825 | \$ | 864 | \$ | 831 | \$ | 845 | \$ | 836 |
|  | Third party sales volumes ${ }^{(3)}$ |  | 52 |  | 40 |  | 55 |  | 53 |  | 147 |  | 152 |
|  | Production volumes |  | 56 |  | 35 |  | 57 |  | 47 |  | 148 |  | 153 |

${ }^{(3)}$ Volumes include sales of internally produced products and products purchased for resale primarily through our distribution business.

## Q3.2020 Analyst Package

Preliminary results (unaudited)
Unallocated items are gains or charges not related to, or allocated to, an individual operating segment. They include all or a portion of items such as share-based compensation, pension and postretirement costs, elimination of intersegment profit in inventory and LIFO, foreign exchange transaction gains and losses, interest income and other as well as legacy obligations.

| Net Charge to Earnings |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| Unallocated corporate function and variable compensation expense | \$ | (19) | \$ | (23) | \$ | (36) | \$ | (19) | \$ | (78) | \$ | (50) |
| Liability classified share-based compensation |  | 10 |  | (4) |  | (5) |  | (1) |  | 1 |  | (5) |
| Foreign exchange gain (loss) |  | (8) |  | 3 |  | 2 |  | (1) |  | (3) |  | (2) |
| Elimination of intersegment profit in inventory and LIFO |  | (13) |  | 18 |  | (9) |  | 6 |  | (4) |  | (4) |
| Other, net |  | (5) |  | (4) |  | (14) |  | (30) |  | (23) |  | (86) |
| Operating loss |  | (35) |  | (10) |  | (62) |  | (45) |  | (107) |  | (147) |
| Non-operating pension and other postretirement benefit costs |  | (9) |  | (10) |  | (9) |  | (15) |  | (28) |  | (495) |
| Interest income and other |  | 1 |  | 2 |  | 2 |  | 6 |  | 5 |  | 22 |
| Net charge to earnings | \$ | (43) | \$ | (18) | \$ | (69) | \$ | (54) | \$ | (130) | \$ | (620) |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization ${ }^{(1)}$

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating loss | \$ | (35) | \$ | (10) | \$ | (62) | \$ | (45) | \$ | (107) | \$ | (147) |
| Depreciation, depletion and amortization |  | 2 |  | 1 |  | 2 |  | 1 |  | 5 |  | 3 |
| Special items |  | (12) |  | - |  | - |  | 15 |  | (12) |  | 35 |
| Adjusted EBITDA ${ }^{(1)}$ | \$ | (45) | \$ | (9) | \$ | (60) | \$ | (29) | \$ | (114) | \$ | (109) |

${ }^{(1)}$ See definition of Adjusted EBITDA (a non-GAAP measure) on page 1.
Unallocated Special Items Included in Net Charge to Earnings (Pretax)

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |  | YTD. 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Legal benefits (charges) | \$ | 12 | \$ | - | \$ | - | \$ | (15) | \$ | 12 | \$ | (35) |
| Special items included in operating loss |  | 12 |  | - |  | - |  | (15) |  | 12 |  | (35) |
| Pension settlement charges |  | - |  | - |  | - |  | - |  | - |  | (449) |
| Special items included in net charge to earnings | \$ | 12 | \$ | - | \$ | - | \$ | (15) | \$ | 12 | \$ | (484) |

## Unallocated Selected Items

| in millions | Q1.2020 |  | Q2.2020 |  | Q3.2020 |  | Q3.2019 |  | YTD. 2020 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Cash spent for capital expenditures | $\$$ | - | $\$$ | - | $\$$ | - | YTD. 2019 |  |  |


[^0]:    ${ }^{(3)}$ Western logs are primarily transacted in MBF but are converted to ton equivalents for external reporting purposes.

