## Weyerhaeuser Company

## Consolidated Statement of Operations

in millions

## Net sales and revenues

Cost of products sold

## Gross margin

Selling, general and administrative expenses
Research and development expenses
Charges for restructuring, closures and impairments
Other operating income, net

## Operating income

Interest income and other
Impairments of investments and other related charges
Interest expense, net of capitalized interest
Earnings (loss) before taxes
Income tax benefit (provision)
Net earnings (loss)
Less: net earnings attributable to noncontrolling interests
Net earnings (loss) attributable to
Weyerhaeuser common shareholders

| Q4 |  |
| ---: | ---: |
| $\begin{array}{c}\text { Dec 31, } \\ \text { 2010 }\end{array}$ |  |
| $\mathbf{\$}$ | $\mathbf{1 , 6 6 4}$ |
|  | 1,362 |$]$


| Q1 |  |  |
| :---: | :---: | :---: |
| $\begin{gathered} \hline \text { March 31, } \\ 2011 \end{gathered}$ | $\begin{gathered} \hline \text { March 31, } \\ 2010 \\ \hline \end{gathered}$ |  |
| \$ 1,578 | \$ | 1,419 |
| 1,324 |  | 1,232 |
| 254 |  | 187 |
| 179 |  | 163 |
| 7 |  | 8 |
| 4 |  | 2 |
| (174) |  | (70) |
| 238 |  | 84 |
| 11 |  | 42 |
| - |  | - |
| (93) |  | (106) |
| 156 |  | 20 |
| (57) |  | (38) |
| 99 |  | (18) |
| - |  | (2) |
| \$ 99 | \$ | (20) |

## Per Share Information

Basic earnings (loss) per share attributable to
Weyerhaeuser common shareholders

Diluted earnings (loss) per share attributable to
Weyerhaeuser common shareholders
Dividends paid per share
Weighted average shares outstanding (in thousands):
Basic
Diluted
Common shares outstanding at end of period (in thousands)

| Q4 | Q1 |  |
| :---: | :---: | :---: |
| $\begin{gathered} \hline \text { Dec 31, } \\ 2010 \end{gathered}$ | $\begin{gathered} \hline \text { March 31, } \\ 2011 \end{gathered}$ | $\begin{gathered} \hline \text { March 31, } \\ 2010 \end{gathered}$ |
| \$ 0.32 | \$ 0.18 | \$ (0.10) |
| \$ 0.32 | \$ 0.18 | \$ (0.10) |
| \$ 0.05 | \$ 0.15 | \$ 0.05 |
| 535,956 | 537,140 | 211,440 |
| 538,376 | 540,476 | 211,440 |
| 535,976 | 538,408 | 211,557 |

## Consolidated Balance Sheet

in millions

## Assets

## Forest Products

Current assets:

> Cash and cash equivalents

Receivables, less allowances
Inventories
Prepaid expenses
Deferred tax assets
Total current assets
Property and equipment, net
Construction in progress
Timber and timberlands at cost, less depletion charged to disposals
Investments in and advances to equity affiliates
Goodwill
Other assets
Restricted assets held by special purpose entities

## Real Estate

Cash and cash equivalents
Receivables, less allowances
Real estate in process of development and for sale
Land being processed for development
Investments in and advances to equity affiliates
Deferred tax assets
Other assets
Consolidated assets not owned

in millions

## Cash flows from operations:

Net earnings (loss)
Noncash charges (credits) to income (loss):
Depreciation, depletion and amortization
Deferred income taxes, net
Pension and other postretirement benefits
Share-based compensation expense
Equity in loss of equity affiliates
Charges for impairment of assets
Net gains on dispositions of assets and operations
Foreign exchange transaction gains
Decrease (increase) in working capital:
Receivables less allowances
Receivable for taxes
Inventories
Real estate and land
Prepaid expenses
Accounts payable and accrued liabilities
Deposits on land positions and other assets
Pension contributions
Other
Net cash from operations

## Cash flows from investing activities:

Property and equipment
Timberlands reforestation
Redemption of short-term investments
Proceeds from sale of assets and operations
Repayments from pension trust
Other

## Cash from investing activities

## Cash flows from financing activities:

Notes, commercial paper borrowings and revolving credit facilities, net Cash dividends
Change in book overdrafts
Payments on debt
Exercises of stock options
Other

## Cash from financing activities

Net change in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period
Cash paid (received) during the year for:
Interest, net of amount capitalized
Income taxes


Special Items Included in Net Earnings
in millions

## Net earnings (loss)

Income tax adjustments
Gain on sale of wood products assets
Gain on sale of railroads
Gain on sale of 82,000 acres of non-strategic timberlands
Charges for closures, restructuring and impairments
Net earnings (loss) before special items

## Net earnings (loss) per diluted share

Income tax adjustments
Gain on sale of wood products assets
Gain on sale of railroads
Gain on sale of 82,000 acres of non-strategic timberlands
Charges for closures, restructuring and impairments
Net earnings (loss) before special items per diluted share


| Q1 |  |  |
| :--- | :--- | :---: |
| March 31, <br> 2011 | March 31, <br> 2010 |  |
| $\$$ | 99 |  |
|  | $\$$ |  |
|  | - |  |
|  | - |  |
|  | - |  |
|  | $(20)$ |  |
|  | $(96)$ |  |


|  |  |
| :---: | :---: |
| $\begin{gathered} \text { Dec 31, } \\ 2010 \end{gathered}$ |  |
| \$ | 0.32 |
|  | (0.33) |
|  |  |
|  | (0.06) |
|  | - |
|  | 0.17 |
| \$ | 0.10 |


| Q1 |  |  |
| :---: | :---: | :---: |
| March 31, <br> 2011 | March 31, <br> 2010 |  |
| $\$$ | $\mathbf{0 . 1 8}$ | $\$$ |
|  | - | $(0.10)$ |
|  | - | 0.15 |
|  | - | $(0.12)$ |
|  | $(0.18)$ | - |
|  | - | - |
| $\$$ | - | $\$$ |

## Selected Total Company Items

in millions

Depreciation, depletion and amortization:
Cost of products sold
Selling, general and administrative expenses
Total depreciation, depletion and amortization

Pension and postretirement credits (costs):
Pension and postretirement costs allocated to business segments
Pension and postretirement credits (costs) retained by Corporate segment
Total company pension and postretirement credits (costs)

Total decrease (increase) in Forest Products working capital
Cash spent for capital expenditures


| Q1 |  |  |
| :---: | :---: | :---: |
| $\begin{gathered} \hline \text { March 31, } \\ 2011 \end{gathered}$ | $\begin{gathered} \hline \text { March 31, } \\ 2010 \\ \hline \end{gathered}$ |  |
| \$ 107 | \$ | 110 |
| 16 |  | 16 |
| \$ 123 | \$ | 126 |
| \$ (12) | \$ | (12) |
| (12) |  | 16 |
| \$ (24) | \$ | 4 |
| \$ (196) | \$ | 169 |
| \$ (47) | \$ | (59) |

## Segment Statement of Operations

| Segment Statement of Operations |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| in millions | Q4.2010 | Q1.2011 |  | Q1.2010 |  |
| Trade sales and revenues (unaffiliated customers) | \$ 207 | \$ | 230 | \$ | 202 |
| Intersegment sales | 164 |  | 191 |  | 171 |
| Total net sales and revenues | 371 |  | 421 |  | 373 |
| Cost of products sold | 298 |  | 320 |  | 277 |
| Gross margin | 73 |  | 101 |  | 96 |
| Selling, general and administrative expenses | 22 |  | 23 |  | 20 |
| Research and development expenses | 7 |  | 4 |  | 4 |
| Charges for restructuring, closures and impairments | - |  | - |  | 1 |
| Other operating income, net | (11) |  | (166) |  | (10) |
| Operating income | 55 |  | 240 |  | 81 |
| Interest income and other | 1 |  | 1 |  | - |
| Net contribution to earnings | 56 | \$ | 241 | \$ | 81 |

## Selected Segment titems

Depreciation, depletion and amortization
Total increase in working capital
Cash spent for capital expenditures

| Q4.2010 |  | Q1.2011 |  | Q1. 2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 30 | \$ | 31 | \$ | 30 |
| \$ | (4) | \$ | (17) | \$ | (15) |
| \$ | (20) | \$ | (14) | \$ | (20) |

Segment Special Items Included in Net Contribution to Earnings (Pre-Tax)

|  | Q4.2010 |  | Q1. 2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gain on sale of 82,000 acres of non-strategic timberlands | \$ | - | \$ | 152 | \$ | - |


| Segment Statistics |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q4.2010 | Q1.2011 |  | Q1.2010 |  |
| Third Party Net Sales and Revenue (millions) |  |  | \$ | 110 | \$ |  |
|  | West | \$ 97 |  |  |  | 82 |
|  | South | 41 |  | 41 | 27 |  |
|  | Canada | 5 |  | 7 |  | 9 |
|  | Total Logs | 143 |  | 158 |  | 118 |
|  | Pay as cut timber sales | 8 |  | 8 |  | 8 |
|  | Timberlands exchanges and dispositions | 20 |  | 21 |  | 35 |
|  | Higher and better use land sales | 4 |  | 4 |  | 5 |
|  | Minerals, oil and gas | 14 |  | 14 |  | 15 |
|  | Products from international operations | 16 |  | 17 |  | 15 |
|  | Other products | 2 |  | 8 |  | 6 |
|  | Total | 207 | \$ | 230 | \$ | 202 |
| Logs | West | \$ 95.30 | \$ | 100.20 | \$ | 84.17 |
| Third Party Sales | South | \$ 41.86 | \$ | 41.22 | \$ | 43.21 |
| Realizations | Canada | \$ 33.84 | \$ | 34.73 | \$ | 34.02 |
| (per cubic meter) | International | \$ 18.21 | \$ | 18.61 | \$ | 20.35 |
| Logs | West | 1,020 |  | 1,095 |  | 975 |
| Third Party Sales | South | 993 |  | 1,005 |  | 634 |
| Volumes | Canada | 141 |  | 194 |  | 259 |
| (cubic meters, | International | 74 |  | 72 |  | 78 |
| thousands) | Total | 2,228 |  | 2,366 |  | 1,946 |
| Logs | West | 1,290 |  | 1,611 |  | 1,431 |
| Fee Depletion | South | 2,116 |  | 2,180 |  | 2,140 |
| (cubic meters, | International | 79 |  | 98 |  | 92 |
| thousands) | Total | 3,485 |  | 3,889 |  | 3,663 |

Segment Statement of Operations
in millions

Trade sales and revenues (unaffiliated customers)
Intersegment sales
Total net sales and revenues
Cost of products sold
Gross margin
Selling, general and administrative expenses
Research and development expenses
Charges for restructuring, closures and impairments
Other operating income, net
Operating loss
Interest income and other
Net contribution to earnings

| Q4.2010 |  | Q1.2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 572 | \$ | 624 | \$ | 604 |
|  | 18 |  | 21 |  | 16 |
|  | 590 |  | 645 |  | 620 |
|  | 613 |  | 630 |  | 616 |
|  | (23) |  | 15 |  | 4 |
|  | 63 |  | 55 |  | 68 |
|  | 1 |  | 1 |  | 1 |
|  | 103 |  | 2 |  | 1 |
|  | (1) |  | (5) |  | (46) |
|  | (189) |  | (38) |  | (20) |
|  | 1 |  | 2 |  | 1 |
| \$ | (188) | \$ | (36) | \$ | (19) |

## Selected Segment Items

Depreciation, depletion and amortization
Total decrease (increase) in working capital
Cash spent for capital expenditures

| Q4.2010 |  |
| :--- | :---: |
| $\$$ | 43 |
| $\$$ | 40 |
| $\$$ | $(21)$ |


| Q1.2011 |  | Q1.2010 |  |
| :--- | ---: | ---: | ---: |
| $\$$ | 40 | $\$$ | 45 |
| $\$$ | $(118)$ | $\$$ | $(134)$ |
| $\$$ | $(6)$ | $\$$ | $(2)$ |

## Segment Special Items Included in Net Contribution to Earnings (Pre-Tax)

|  | Q4.2010 |  | Q1.2011 |  | Q1. 2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gain on sale of assets | \$ | - | \$ | - | \$ | 44 |
| Charges for restructuring, closures and impairments |  | (103) |  | - |  | - |
| Total |  | (103) | \$ | - | \$ | 44 |

Segment Statistics
in millions, except for third-party sales realizations

| Structural Lumber (board feet) | Third Party Net Sales and Revenue | \$ | 241 | \$ | 260 | \$ | 241 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Third Party Sales Realizations | \$ | 292.63 | \$ | 315.26 | \$ | 316.60 |
|  | Third Party Sales Volumes |  | 822 |  | 826 |  | 761 |
|  | Production Volumes |  | 785 |  | 893 |  | 801 |
| Engineered Solid Section (cubic feet) | Third Party Net Sales and Revenue | \$ | 59 | \$ | 62 | \$ | 66 |
|  | Third Party Sales Realizations |  | 1,853.91 |  | 1,851.05 |  | 1,718.25 |
|  | Third Party Sales Volumes |  | 3 |  | 3 |  | 4 |
|  | Production Volumes |  | 3 |  | 4 |  | 4 |
| Engineered I-joists (lineal feet) | Third Party Net Sales and Revenue | \$ | 35 | \$ | 33 | \$ | 48 |
|  | Third Party Sales Realizations |  | 1,259.46 |  | 1,266.51 |  | 1,083.79 |
|  | Third Party Sales Volumes |  | 29 |  | 26 |  | 44 |
|  | Production Volumes |  | 26 |  | 30 |  | 41 |
| Oriented Strand Board (square feet $3 / 8^{\prime}$ ) | Third Party Net Sales and Revenue | \$ | 72 | \$ | 85 | \$ | 66 |
|  | Third Party Sales Realizations | \$ | 177.84 | \$ | 192.16 | \$ | 197.46 |
|  | Third Party Sales Volumes |  | 408 |  | 445 |  | 334 |
|  | Production Volumes |  | 429 |  | 494 |  | 378 |
| Softwood Plywood (square feet $3 / 8^{\prime}$ ) | Third Party Net Sales and Revenue | \$ | 15 | \$ | 17 | \$ | 16 |
|  | Third Party Sales Realizations | \$ | 250.61 | \$ | 263.83 | \$ | 263.54 |
|  | Third Party Sales Volumes |  | 57 |  | 63 |  | 60 |
|  | Production Volumes |  | 43 |  | 53 |  | 48 |
| Hardwood Lumber (square feet $3 / 8^{\prime}$ ) | Third Party Net Sales and Revenue | \$ | 51 | \$ | 58 | \$ | 54 |
|  | Third Party Sales Realizations | \$ | 833.75 | \$ | 845.42 | \$ | 814.00 |
|  | Third Party Sales Volumes |  | 61 |  | 69 |  | 67 |
|  | Production Volumes |  | 51 |  | 58 |  | 59 |

## Segment Statement of Operations

in millions

## Total net sales and revenues

Cost of products sold

## Gross margin

Selling, general and administrative expenses
Research and development expenses
Other operating income, net

## Operating income

Interest income and other
Net contribution to earnings

| Q4.2010 |  | Q1.2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 511 | \$ | 506 | \$ | 410 |
|  | 356 |  | 400 |  | 367 |
|  | 155 |  | 106 |  | 43 |
|  | 21 |  | 22 |  | 20 |
|  | 2 |  | 2 |  | 2 |
|  | (7) |  | (5) |  | (2) |
|  | 139 |  | 87 |  | 23 |
|  | (1) |  | (1) |  | (4) |
| \$ | 138 | \$ | 86 | \$ | 19 |

## Selected Segment Items

Depreciation, depletion and amortization
Total decrease (increase) in working capital
Cash spent for capital expenditures

| Q4.2010 |  | Q1. 2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 39 | \$ | 36 | \$ | 36 |
| \$ | 21 | \$ | 21 | \$ | (10) |
| \$ | (46) | \$ | (26) | \$ | (35) |

## Segment Statistics

|  |  | Q4. 2010 | Q1. 2011 | Q1. 2010 |
| :---: | :---: | :---: | :---: | :---: |
| Pulp (air-dry metric tons) | Third Party Net Sales and Revenue (millions) | \$ 402 | \$ 398 | \$ 321 |
|  | Third Party Sales Realizations | \$ 926.29 | \$ 912.12 | \$ 761.78 |
|  | Third Party Sales Volumes (thousands) | 434 | 436 | 422 |
|  | Production Volumes (thousands) | 453 | 437 | 437 |
| Liquid | Third Party Net Sales and Revenue (millions) | \$ 88 | \$ 85 | \$ 71 |
| Packaging | Third Party Sales Realizations | \$ 1,081.52 | \$ 1,148.29 | \$ 1,051.81 |
| Board | Third Party Sales Volumes (thousands) | 81 | 74 | 67 |
| (tons) | Production Volumes (thousands) | 84 | 67 | 69 |

## Segment Statement of Operations

in millions

## Total net sales and revenues

Cost of products sold

## Gross margin

Selling, general and administrative expenses
Charges for restructuring, closures and impairments
Other operating (income) loss, net

## Operating income (loss)

Interest income and other
Impairments of investments and other related charges
Loss attributable to noncontrolling interests
Net contribution to earnings

| Q4.2010 |  | Q1.2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 305 | \$ | 160 | \$ | 151 |
|  | 228 |  | 126 |  | 121 |
|  | 77 |  | 34 |  | 30 |
|  | 45 |  | 35 |  | 34 |
|  | 17 |  | 1 |  | 1 |
|  | (1) |  | - |  | 1 |
| 16 |  |  | (2) |  | (6) |
|  |  |  | 1 |  | 39 |
| (3) |  |  | - |  | - |
|  |  |  | - |  | (2) |
| \$ | 13 | \$ | (1) | \$ | 31 |

## Selected Segment litems

Depreciation and amortization
Cash spent for capital expenditures

| Q4.2010 |  | Q1.2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 4 | \$ | 3 | \$ | 3 |
| \$ | (2) | \$ | (1) | \$ | (1) |

## Segment Special Items Included in Net Contribution to Earnings (Pre-Tax)

|  | Q4.2010 |  | Q1.2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Charges for restructuring, closures and impairments | \$ |  | \$ | - | \$ | - |


| Segment Statistics |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4.2010 |  | Q1. 2011 |  | Q1.2010 |  |
| Net sales and revenues: |  |  |  |  |  |  |
| Single-family housing |  | 266 | \$ | 152 | \$ | 143 |
| Land |  | 25 |  | 7 |  | 7 |
| Other |  | 14 |  | 1 |  | 1 |
| Total net sales and revenue |  | 305 | \$ | 160 | \$ | 151 |
| Single-family homes sold |  | 385 |  | 535 |  | 620 |
| Single-family homes closed |  | 606 |  | 363 |  | 393 |
| Single-family homes sold but not closed (backlog) |  | 439 |  | 611 |  | 877 |
| Single-family average price of homes closed (in thousands) |  | 439 | \$ | 419 | \$ | 365 |
| Single-family home gross margin - excluding impairments ${ }^{(1)}$ |  | 26.1\% |  | 21.7\% |  | 19.4\% |

[^0]
## Segment Statement of Operations

in millions

| Q4. 2010 |  | Q1. 2011 |  | Q1. 2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 69 | \$ | 58 | \$ | 52 |
|  | 5 |  | 3 |  | 4 |
|  | 74 |  | 61 |  | 56 |
|  | 54 |  | 63 |  | 42 |
|  | 20 |  | (2) |  | 14 |
|  | 27 |  | 44 |  | 21 |
|  | - |  | - |  | 1 |
|  | 6 |  | 1 |  | (1) |
|  | (45) |  | 2 |  | (13) |
|  | 32 |  | (49) |  | 6 |
|  | 9 |  | 8 |  | 6 |
| \$ | 41 | \$ | (41) | \$ | 12 |

Selected Segment ltems

|  | Q4. 2010 |  | Q1. 2011 |  | Q1. 2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Depreciation, depletion and amortization | \$ | 11 | \$ | 13 | \$ | 12 |
| Total decrease (increase) in working capital | \$ | 41 | \$ | (82) | \$ | 328 |
| Cash spent for capital expenditures | \$ | - | \$ | - | \$ | (1) |
| Share-based compensation expense | \$ | 8 | \$ | 16 | \$ | 3 |
| Foreign exchange gains | \$ | 4 | \$ | 6 | \$ | 9 |
| Pension and postretirement credits (costs) retained by Corporate segment | \$ | 19 | \$ | (12) | \$ | 16 |

## Segment Special Items Included in Net Contribution to Earnings (Pre-Tax)

Charges for restructuring, closures and impairments
Gain on sale of railroads
Total

| Q4.2010 |  | Q1.2011 |  | Q1.2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | (7) | \$ | - | \$ | - |
|  | 46 |  | - |  | - |
| \$ | 39 | \$ | - | \$ | - |

Corporate and Other includes results of our transportation operations, certain gains or charges that are not related to an individual operating segment and the portion of items such as share-based compensation, pension and postretirement costs, foreign exchange transaction gains and losses and other general and administrative expenses that are not allocated to the business segments. We sold our five short line railroads at the end of 2010 and transportation currently only consists of Westwood Shipping Lines.


[^0]:    ${ }^{(1)}$ Single-family gross margin excluding impairments equals revenue less cost of sales and period costs (other than impairments and deposit write-offs).

