# Earnings Release 3rd Quarter - 2007 

Weyerhaeuser Company<br>October 31, 2007

## Forward-looking Statement

This presentation contains statements concerning the company's future results and performance that are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Some of these forward-looking statements can be identified by the use of forwardlooking terminology such as "expects," "may," "will," "believes," "should," "approximately," anticipates," "estimates," and "plans," and the negative or other variations of those terms or comparable terminology or by discussions of strategy, plans or intentions. In particular, some of these forwardlooking statements deal with (i) expectations for fourth quarter 2007 regarding the company's markets, earnings and performance of the company's business segments, price realizations, demand, sales volume and pricing for the company's products, land sales, product mix, OCC and fiber costs, higher seasonal energy costs and scheduled annual maintenance downtime, manufacturing costs and related matters, (ii) expectations for achievement of $\$ 100$ million of savings in the CBPR business in 2007, company-wide capital expenditures for 2007, debt pay down, and (iii) expectations regarding potential new revenue opportunities. The accuracy of such statements is subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those projected, including, but not limited to:
-The effect of general economic conditions, including the level of interest rates and housing starts;
-Market demand for the company's products, which may be tied to the relative strength of various U.S. business segments;
-Energy prices;
-Raw material prices;

- Chemical prices;
-Performance of the company's manufacturing operations including unexpected maintenance requirements;
-The successful execution of internal performance plans;
-The level of competition from domestic and foreign producers;
-The effect of forestry, land use, environmental and other governmental regulations, and changes in accounting regulations;
-The effect of weather;
-The risk of loss from fires, floods, windstorms, hurricanes, pest infestation and other natural disasters;
-Transportation costs;
- Legal proceedings;
-The effect of timing of retirements and changes in the market price of company stock on charges for stock-based compensation; and
-Performance of pension fund investments and related derivatives.
The company is also a large exporter and is affected by changes in economic activity in Europe and Asia, particularly Japan, and by changes in currency exchange rates, particularly the relative value of the U.S. dollar to the Euro and the Canadian dollar, and restrictions on international trade or tariffs imposed on imports. These and other factors could cause or contribute to actual results differing materially from such forward-looking statements and, accordingly, no assurances can be given that any of the events anticipated by the forward-looking statements will occur, or if any of them occurs, what effect they will have on the company's results of operations or financial condition. The company expressly declines any obligation to publicly revise any forward-looking statements that have been made to reflect the occurrence of events after the date of this news release.


## Statements Relating to Non-GAAP Financial Measures

- During the course of this presentation, certain non-U.S. GAAP financial information will be presented. A reconciliation of those numbers to U.S. GAAP financial measures is included in this presentation which is available on the company's website at www.weyerhaeuser.com


## 2007 Q3 Consolidated Results

|  | $\underline{2007 \text { Q3 }}$ |
| :--- | :---: |
| Revenues (\$ Millions) | $\$ 4,146$ |
| Net Earnings before Special Items <br> (\$ Millions) 2. | $\$ 118$ |
| Diluted Earnings Per Share before <br> Special Items 2. | $\$ 0.55$ |


|  |  |  |
| :--- | :---: | :---: |
| \$ Millions except EPS | 2007 | 2007 |
| Contribution to Pre-Tax Earnings before Special Items | Q2 | Q3 |
| Timberlands | $\$ 142$ | $\$ 167$ |
| Wood Products | $(73)$ | $(109)$ |
| Cellulose Fibers | 48 | 81 |
| Containerboard, Packaging \& Recycling | 88 | 100 |
| Real Estate and Related Assets | 76 | 83 |
| Corporate and Other | $(14)$ | $(38)$ |
| Total Contribution to Pre-Tax Earnings before Special Items | $\$ 267$ | $\$ 284$ |
| Special Items | $(68)$ | $(24)$ |
| Total Contribution to Pre-Tax Earnings | $\$ 199$ | $\$ 260$ |
| Interest Expense, net ${ }^{1 .}$ | $(150)$ | $(102)$ |
| Income Taxes | $(17)$ | $(57)$ |
| Net Income | $\$ 32$ | $\$ 101$ |
| Diluted EPS | $\$ 0.15$ | $\$ 0.47$ |
| Diluted EPS before Special Items ${ }^{2}$ | $\$ 0.48$ | $\$ 0.55$ |

## Diluted EPS Before Special Items

A reconciliation to GAAP EPS is available on Chart 3 and at www.weyerhaeuser.com


## Reconciliation to GAAP

\$ Millions except EPS

Diluted EPS / Net Earnings before Special Items
Gain (Loss) on Domtar Transaction
Net Gain on Sale of Assets and Operations
Charges for Closures, Impairments and Restructuring
Legal Settlements / Contract Terminations
Loss on Early Extinguishment of Debt
Diluted EPS / Net Earnings (GAAP)

| Diluted EPS |  | Net Earnings |  |
| :---: | :---: | :---: | :---: |
| 2007 |  | 2007 |  |
| Q2 | Q3 | Q2 | Q3 |
| \$0.48 | \$0.55 | \$104 | \$118 |
| (0.02) | 0.00 | (5) | 0 |
| 0.06 | 0.03 | 15 | 7 |
| (0.13) | (0.23) | (30) | (50) |
| (0.12) | 0.12 | (25) | 26 |
| (0.12) | 0.00 | (27) | 0 |
| \$0.15 | \$0.47 | \$ 32 | \$101 |

## Changes in Earnings per Share by Segment

## \$ per Share Before Special Items ${ }^{1 .}$



1. A reconciliation before Special Items to GAAP can be found on Chart 3 and at www.weyerhaeuser.com

## Segment Highlights - Timberlands

| Timberlands (\$ Millions) | $\underline{2007 \text { Q3 }}$ | $\underline{2007 \text { Q2 }}$ |
| :--- | :---: | :---: |
| Revenues | $\$ 249$ | $\$ 211$ |
| Contribution to Pre-Tax Earnings | $\$ 165$ | $\$ 142$ |



## $3^{\text {rd }}$ Quarter Highlights

- Continued weakness in the wood products markets resulted in lower log price realizations in the West
- $3^{\text {rd }}$ Party sales volumes increased, however, total log sales volumes were lower
- Higher sales of non-strategic timberlands offset the effect of declining log prices


## Segment Highlights — Wood Products

| Wood Products (\$ Millions) | $\underline{2007 \text { Q3 }}$ | 2007 Q2 |
| :--- | :---: | :---: |
| Revenues | $\$ 1,449$ | $\$ 1,662$ |
| Contribution to Pre-Tax Earnings | $(\$ 131)$ | $(\$ 123)$ |

## $3^{\text {rd }}$ Quarter Highlights

- Demand for wood products continued to weaken



## Average $3^{\text {rd }}$-Party Realizations - <br> OSB and Lumber / Engineered Lumber

OSB and Lumber


Engineered Lumber


## Segment Highlights - Cellulose Fibers

| Cellulose Fibers (\$ Millions) | $\underline{2007 \text { Q3 }}$ | $\underline{2007 \text { Q2 }}$ |
| :--- | :---: | :---: |
| Revenues | $\$ 436$ | $\$ 470$ |
| Contribution to Pre-Tax Earnings | $\$ 79$ | $\$ 48$ |

$3^{\text {rd }}$ Quarter Highlights

- Prices continued to increase and productivity improved
- Pulp volume declines driven by transition of mills to Domtar



## Segment Highlights Containerboard, Packaging \& Recycling

|  <br> Recycling (\$ Millions) | 2007 Q3 | 2007 Q2 |
| :--- | :---: | :---: |
| Revenues | $\$ 1,293$ | $\$ 1,327$ |
| Contribution to Pre-Tax Earnings | $\$ 104$ | $\$ 112$ |

$3^{\text {rd }}$ Quarter Highlights

- Mill productivity improved and maintenance downtime decreased
- Average packaging price realizations decreased due to product mix and volumes were seasonally lower



Average 3rd-Party Realizations Containerboard and Packaging

Containerboard


Packaging (Box)


## Segment Highlights Real Estate and Related Assets

| Real Estate \& Related Assets <br> (\$ Millions) | $\underline{2007 \text { Q3 }}$ | $\underline{2007 \text { Q2 }}$ |
| :---: | :---: | :---: |
| Revenues | $\$ 598$ | $\$ 559$ |
| Contribution to Pre-Tax Earnings | $\$ 60$ | $\$ 64$ |

## 3rd Quarter Highlights

- Housing markets continued to decline
- Single-family closings improved and margins increased due to mix

Weyerhaeuser Real Estate Company Key Indicators

|  | -_ 2006 |  |  |  | Q1 | $\begin{gathered} 2007 \\ \mathrm{Q} 2 \\ \hline \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 |  |  |  |
| Sales Traffic (in Thousands) | 72 | 62 | 53 | 45 | 61 | 49 | 41 |
| Single-Family Homes Sold | 1,472 | 1,325 | 906 | 838 | 1,684 | 1,139 | 734 |
| Cancellation Rate (\%) | 19\% | 26\% | 36\% | 36\% | 16\% | 25\% | 33\% |
| Single-Family Homes Closed | 1,161 | 1,483 | 1,439 | 1,753 | 976 | 1,062 | 1,145 |
| Average Home Closing Price (\$ Thousands) | \$485 | \$491 | \$512 | \$526 | \$480 | \$466 | \$461 |

## Key Changes in Earnings per Share

\$ per Share Before Special Items ${ }^{1}$


## 2007 4Q Outlook

| Segment | Comments |
| :---: | :--- |
| Timberlands | - The company expects earnings from this segment to be lower in 2007 Q4 vs. 2007 Q3 <br> - Continued weakness in the housing markets will result in lower prices in both the export and <br> domestic markets, and lower log sales volumes in the West <br> - Non-strategic timberland sales are expected to be lower in 2007 Q4 compared to 2007 Q3 |
| Wood Products | - The company expects the segment's operating loss to increase in 2007 Q4 vs. 2007 Q3 due <br> to the traditional seasonal slowdown and continuing pressures on volume and prices <br> -The company will actively adjust operating posture to balance production with demand |
| Cellulose Fibers | - Favorable market conditions are expected to continue resulting in slightly higher earnings from <br> the segment in 2007 Q4 |
| Containerboard, <br>  <br> Recycling | - Earnings for 2007 Q4 are expected to be comparable to 2007 Q3 <br> - Packaging and containerboard price realizations are expected to improve <br> - OCC fiber costs are expected to moderate in 2007 Q4 <br> - Additional scheduled maintenance downtime and higher seasonal energy costs will offset the <br> improved price realizations |
| Real Estate and <br> Related Assets | - Earnings from single-family home closings are expected to be significantly lower than 2007 <br> Q3 due to declining market conditions <br> - Land sales not yet under contract that may close in 2007 Q4 could offset some of this decline |

## Appendix

## 2007 Q3 Earnings Summary

| \$ Millions except EPS | 2006 |  |  |  | 2007 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contribution to Earnings before Special Items | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 |
| Timberlands | \$198 | \$224 | \$178 | \$168 | \$175 | \$142 | \$167 |
| Wood Products | 117 | 132 | (46) | (186) | (108) | (73) | (109) |
| Cellulose Fibers | (5) | 23 | 66 | 56 | 22 | 48 | 81 |
| Fine Paper | (10) | (9) | 72 | 61 | 22 | 0 | 0 |
| Containerboard, Packaging \& Recycling | 26 | 92 | 100 | 75 | 69 | 88 | 100 |
| Real Estate \& Related Assets | 155 | 123 | 149 | 312 | 58 | 76 | 83 |
| Corporate and Other | (102) | (40) | (33) | (48) | (49) | (14) | (38) |
| Total Contribution to Earnings before Special Items | \$379 | \$545 | \$486 | \$438 | \$189 | \$267 | \$284 |
| Special Items | (729) | (35) | (9) | 414 | 619 | (68) | (24) |
| Total Contribution to Earnings | (\$350) | \$510 | \$477 | \$852 | \$808 | \$199 | \$260 |
| Interest Expense, net 1. | (136) | (132) | (128) | (135) | (118) | (150) | (102) |
| Income Taxes 2. | (90) | (80) | (125) | (210) | 65 | (17) | (57) |
| Net Income (loss) | (\$576) | \$298 | \$224 | \$507 | \$755 | \$32 | \$101 |
| Diluted EPS | \$(2.33) | \$1.19 | \$0.91 | \$2.12 | \$3.24 | \$0.15 | \$0.47 |
| Diluted EPS before Special Items 3. | \$0.64 | \$1.09 | \$0.95 | \$0.92 | \$0.20 | \$0.48 | \$0.55 |

1. Interest expense included $\$ 42 \mathrm{MM}$ loss in 2007 Q 2 on early extinguishment of debt.
2. Income taxes in 2006 Q2 included a one-time tax benefit of $\$ 48 \mathrm{MM}$. Income taxes in 2007 Q 1 included a $\$ 74 \mathrm{MM}$ tax benefit on the Canadian portion of the net gain recognized on the distribution of the fine paper business and related assets
3. A reconciliation to GAAP is set forth on Chart 15 and at www.weyerhaeuser.com

## Earnings per Share Reconciliation

Diluted EPS before Special Items
Gain (Loss) on Domtar Transaction
Net Gain on Sale of Assets and Operations
Charges for Closure, Impairments and Restructuring
Legal Settlements / Reserve Adjustment /
Contract Terminations
Loss on Early Extinguishment of Debt
Tax Law Changes / One-time Tax Benefits
WRECO Insurance / Partnership Income
Acquisition of Research and Development
Countervailing Duty I Anti-Dumping Duty Refunds

Diluted EPS (GAAP)

|  | 2006 |  |  |  | 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 |
| $\$ 0.64$ | $\$ 1.09$ | $\$ 0.95$ | $\$ 0.92$ | $\$ 0.20$ | $\$ 0.48$ | $\$ 0.55$ |
|  |  |  |  | 3.24 | $(0.02)$ |  |
|  |  | 0.13 | 0.18 |  | 0.06 | 0.03 |
| $(3.02)$ | $(0.09)$ | $(0.21)$ | $(0.20)$ | $(0.20)$ | $(0.13)$ | $(0.23)$ |
|  |  | 0.06 | 0.27 |  | $(0.12)$ | 0.12 |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 0.05 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| $\$(2.33)$ | $\$ 1.19$ | $\$ 0.91$ | $\$ 2.12$ | $\$ 3.24$ | $\$ 0.15$ | $\$ 0.47$ |

