## Consolidated Statement of Operations ${ }^{(1)(2)}$

| in millions | Q2 |  | Q3 |  |  |  | Year-to-date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June } 30, \\ 2016 \end{gathered}$ |  | $\begin{aligned} & \hline \text { September 30, } \\ & 2016 \end{aligned}$ |  | $\begin{aligned} & \hline \text { September } 30, \\ & 2015 \end{aligned}$ |  | $\begin{aligned} & \hline \text { September 30, } 2016 \end{aligned}$ |  | $\begin{aligned} & \hline \text { September 30, } \\ & 2015 \end{aligned}$ |  |
| Net sales | \$ | 1,655 | \$ | 1,709 | \$ | 1,355 | \$ | 4,769 | \$ | 3,980 |
| Cost of products sold |  | 1,258 |  | 1,314 |  | 1,073 |  | 3,661 |  | 3,123 |
| Gross margin |  | 397 |  | 395 |  | 282 |  | 1,108 |  | 857 |
| Selling expenses |  | 22 |  | 22 |  | 24 |  | 67 |  | 73 |
| General and administrative expenses |  | 94 |  | 78 |  | 55 |  | 248 |  | 184 |
| Research and development expenses |  | 4 |  | 5 |  | 4 |  | 14 |  | 12 |
| Charges for integration and restructuring, closures and asset impairments |  | 14 |  | 16 |  | 2 |  | 141 |  | 16 |
| Other operating costs (income), net |  | 5 |  | - |  | 31 |  | (47) |  | 56 |
| Operating income from continuing operations |  | 258 |  | 274 |  | 166 |  | 685 |  | 516 |
| Equity earnings from joint ventures |  | 7 |  | 9 |  | - |  | 21 |  | - |
| Interest income and other |  | 10 |  | 15 |  | 9 |  | 34 |  | 27 |
| Interest expense, net of capitalized interest |  | (114) |  | (114) |  | (87) |  | (323) |  | (254) |
| Earnings from continuing operations before income taxes |  | 161 |  | 184 |  | 88 |  | 417 |  | 289 |
| Income taxes |  | (31) |  | (22) |  | 44 |  | (64) |  | 36 |
| Earnings from continuing operations |  | 130 |  | 162 |  | 132 |  | 353 |  | 325 |
| Earnings from discontinued operations, net of income taxes |  | 38 |  | 65 |  | 59 |  | 123 |  | 111 |
| Net earnings |  | 168 |  | 227 |  | 191 |  | 476 |  | 436 |
| Dividends on preference shares |  | (11) |  | - |  | (11) |  | (22) |  | (33) |
| Net earnings attributable to Weyerhaeuser common shareholders | \$ | 157 | \$ | 227 | \$ | 180 | \$ | 454 | \$ | 403 |

${ }^{(1)}$ Discontinued operations as presented herein consist of the operations of our Cellulose Fibers segment. The corresponding assets and liabilities have been classified as held for sale on our balance sheet as of June 30, 2016. All periods presented have been revised to separate the results of discontinued operations from the results of our continuing operations. Detailed operating results of discontinued operations are presented on page 10.
${ }^{(2)}$ Amounts presented reflect the balances and results of operations acquired in our merger with Plum Creek Timber, Inc., beginning on the merger date of February 19, 2016.

## Per Share Information

|  | $\frac{\text { Q2 }}{\substack{\text { June 30, } \\ \text { 2016 }}}$ |  | Q3 |  |  |  | Year-to-date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \hline \text { September 30, } \\ & 2016 \end{aligned}$ |  | $\underset{2015}{\text { September 30, }}$ |  | $\underset{\substack{\text { September } \\ 2016}}{ }$ |  | $\underset{\text { Seper }}{\substack{\text { Ser }}}$ |  |
| Earnings per share attributable to Weyerhaeuser common shareholders, basic: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.16 | \$ | 0.22 | \$ | 0.24 | \$ | 0.47 | \$ | 0.56 |
| Discontinued operations |  | 0.05 |  | 0.08 |  | 0.11 |  | 0.17 |  | 0.22 |
| Net earnings per share | \$ | 0.21 | \$ | 0.30 | \$ | 0.35 | \$ | 0.64 | \$ | 0.78 |

Earnings per share attributable to Weyerhaeuser common shareholders, diluted:

| Continuing operations | \$ | 0.16 | \$ | 0.21 | \$ | 0.23 | \$ | 0.46 | \$ | 0.56 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Discontinued operations |  | 0.05 |  | 0.09 |  | 0.12 |  | 0.18 |  | 0.21 |
| Net earnings per share | \$ | 0.21 | \$ | 0.30 | \$ | 0.35 | \$ | 0.64 | \$ | 0.77 |
| Dividends paid per common share | \$ | 0.31 | \$ | 0.31 | \$ | 0.31 | \$ | 0.93 | \$ | 0.89 |

Weighted average shares outstanding (in thousands):

| Basic | 743,140 | 749,587 | 514,301 | 708,395 | 518,121 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Diluted | 747,701 | 754,044 | 517,088 | 712,205 | 521,455 |
|  |  |  |  |  |  |
| Common shares outstanding at end of period (in thousands) | 733,010 | 747,933 | 511,033 | 747,933 | 511,033 |

## Weyerhaeuser Company

Q3.2016 Analyst Package
Preliminary results (unaudited)
Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization (Adjusted EBITDA)*

| in millions | Q2 |  | Q3 |  |  |  | Year-to-date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June 30, } \\ 2016 \end{gathered}$ |  | $\begin{aligned} & \hline \text { September 30, } \\ & 2016 \end{aligned}$ |  | $\begin{array}{\|c\|} \hline \text { September 30, } \\ 2015 \end{array}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2015 \end{gathered}$ |  |
| Net earnings | \$ | 168 | \$ | 227 | \$ | 191 | \$ | 476 | \$ | 436 |
| Earnings from discontinued operations, net of income taxes |  | (38) |  | (65) |  | (59) |  | (123) |  | (111) |
| Equity earnings from joint ventures |  | (7) |  | (9) |  | - |  | (21) |  | - |
| Interest income and other |  | (10) |  | (15) |  | (9) |  | (34) |  | (27) |
| Interest expense, net of capitalized interest |  | 114 |  | 114 |  | 87 |  | 323 |  | 254 |
| Income taxes |  | 31 |  | 22 |  | (44) |  | 64 |  | (36) |
| Operating income from continuing operations |  | 258 |  | 274 |  | 166 |  | 685 |  | 516 |
| Depreciation, depletion and amortization |  | 133 |  | 138 |  | 79 |  | 375 |  | 243 |
| Basis of real estate sold |  | 13 |  | 19 |  | 2 |  | 49 |  | 13 |
| Non-operating pension and postretirement credits |  | (10) |  | (11) |  | (2) |  | (33) |  | (8) |
| Special items |  | 19 |  | 14 |  | - |  | 107 |  | 13 |
| Adjusted EBITDA* | \$ | 413 | \$ | 434 | \$ | 245 | \$ | 1,183 | \$ | 777 |

*Adjusted EBITDA is a non-GAAP measure that management uses to evaluate the performance of the company. Beginning in the first quarter of 2016, we revised our definition of Adjusted EBITDA to add back the basis of real estate sold. We have revised our prior-period presentation to conform to our current reporting.
Adjusted EBITDA, as we define it, is operating income from continuing operations adjusted for depreciation, depletion, amortization, basis of real estate sold, pension and postretirement costs not allocated to business segments and special items. Adjusted EBITDA excludes results from joint ventures.

Our definition of Adjusted EBITDA may be different from similarly titled measures reported by other companies. Adjusted EBITDA should not be considered in isolation from and is not intended to represent an alternative to our GAAP results.

## Special Items Included in Net Earnings (income tax affected)

| in millions | Q2 |  | Q3 |  |  |  | Year-to-date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underset{2016}{ } \text { June 30, }$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { September } 30, \\ \hline 2015 \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ \hline 2016 \end{gathered}$ |  | September 30,2015 |  |
| Net earnings attributable to Weyerhaeuser common shareholders | \$ | 157 | \$ | 227 | \$ | 180 | \$ | 454 | \$ | 403 |
| Plum Creek merger- and integration-related costs |  | 4 |  | 10 |  | - |  | 112 |  | - |
| Gain on sale of non-strategic asset |  | - |  | - |  | - |  | (22) |  | - |
| Legal expense |  | 7 |  | - |  | - |  | 7 |  | - |
| Restructuring, impairments and other charges |  | - |  | - |  | - |  | - |  | 9 |
| Net earnings attributable to Weyerhaeuser common shareholders before special items |  | 168 |  | 237 |  | 180 |  | 551 |  | 412 |
| Earnings from discontinued operations, net of income taxes |  | (38) |  | (65) |  | (59) |  | (123) |  | (111) |
| Net earnings from continuing operations attributable to Weyerhaeuser common shareholders before special items | \$ | 130 | \$ | 172 | \$ | 121 | \$ | 428 | \$ | 301 |
| per share | Q2 |  | Q3 |  |  |  | Year-to-date |  |  |  |
|  | $\begin{gathered} \hline \text { June 30, } \\ 2016 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline{ }_{2016}^{\text {September 30, }} \\ \hline \end{gathered}$ |  | $\begin{aligned} & \hline \text { September 30, } \\ & \hline 2015 \end{aligned}$ |  | $\begin{gathered} \substack{\text { September 30, } \\ 2016} \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \begin{array}{c} \text { September 30, } \\ 2015 \end{array} \\ \hline \end{gathered}$ |  |
| Net earnings per diluted share attributable to Weyerhaeuser common shareholders | \$ | 0.21 | \$ | 0.30 | \$ | 0.35 | \$ | 0.64 | \$ | 0.77 |
| Plum Creek merger- and integration-related costs |  | - |  | 0.02 |  | - |  | 0.16 |  | - |
| Gain on sale of non-strategic asset |  | - |  | - |  | - |  | (0.03) |  | - |
| Legal expense |  | 0.01 |  | - |  | - |  | 0.01 |  | - |
| Restructuring, impairments and other charges |  | - |  | - |  | - |  | - |  | 0.02 |
| Net earnings per diluted share attributable to Weyerhaeuser common shareholders before special items |  | 0.22 |  | 0.32 |  | 0.35 |  | 0.78 |  | 0.79 |
| Earnings from discontinued operations, net of income taxes |  | (0.05) |  | (0.09) |  | (0.12) |  | (0.18) |  | (0.21) |
| Net earnings from continuing operations per diluted share attributable to Weyerhaeuser common shareholders before special items | \$ | 0.17 | \$ | 0.23 | \$ | 0.23 | \$ | 0.60 | \$ | 0.58 |

## Weyerhaeuser Company

Q3.2016 Analyst Package
Preliminary results (unaudited)

## Consolidated Balance Sheet

| in millions | $\begin{gathered} \text { June 30, } \\ 2016 \end{gathered}$ |  | $\begin{aligned} & \text { September 30, } \\ & \mathbf{2 0 1 6} \end{aligned}$ |  | $\underset{2015}{\text { December 31, }}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 485 | \$ | 769 | \$ | 1,011 |
| Receivables, less allowances |  | 409 |  | 412 |  | 276 |
| Receivables for taxes |  | 7 |  | 5 |  | 30 |
| Inventories |  | 387 |  | 368 |  | 325 |
| Prepaid expenses and other current assets |  | 132 |  | 150 |  | 63 |
| Assets of discontinued operations |  | 1,908 |  | 1,652 |  | 1,934 |
| Total current assets |  | 3,328 |  | 3,356 |  | 3,639 |
| Property and equipment, net |  | 1,462 |  | 1,476 |  | 1,233 |
| Construction in progress |  | 172 |  | 202 |  | 144 |
| Timber and timberlands at cost, less depletion charged to disposals |  | 14,474 |  | 14,424 |  | 6,479 |
| Minerals and mineral rights, net |  | 319 |  | 321 |  | 14 |
| Investments in and advances to joint ventures |  | 905 |  | 73 |  | - |
| Goodwill |  | 40 |  | 40 |  | 40 |
| Deferred tax assets |  | 250 |  | 122 |  | 254 |
| Other assets |  | 424 |  | 317 |  | 302 |
| Restricted financial investments held by variable interest entities |  | 615 |  | 615 |  | 615 |
| Total assets | \$ | 21,989 | \$ | 20,946 | \$ | 12,720 |

## LIABILITIES AND EQUITY

Current liabilities:

| Current maturities of long-term debt | \$ | - | \$ | 1,981 | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Notes payable |  | 1 |  | 1 |  | 4 |
| Accounts payable |  | 300 |  | 234 |  | 204 |
| Accrued liabilities |  | 590 |  | 533 |  | 427 |
| Liabilities of discontinued operations |  | 666 |  | 578 |  | 690 |
| Total current liabilities |  | 1,557 |  | 3,327 |  | 1,325 |
| Note payable to timberland venture |  | 830 |  | - |  | - |
| Long-term debt |  | 8,013 |  | 6,329 |  | 4,787 |
| Long-term debt (nonrecourse to the company) held by variable interest entities |  | 511 |  | 511 |  | 511 |
| Deferred pension and other postretirement benefits |  | 926 |  | 875 |  | 987 |
| Deposit received from contribution of timberlands to related party |  | 437 |  | 429 |  | - |
| Other liabilities |  | 285 |  | 285 |  | 241 |
| Total liabilities |  | 12,559 |  | 11,756 |  | 7,851 |
| Total equity |  | 9,430 |  | 9,190 |  | 4,869 |
| Total liabilities and equity | \$ | 21,989 | \$ | 20,946 | \$ | 12,720 |

## Weyerhaeuser Company

## Q3.2016 Analyst Package

Preliminary results (unaudited)

## Consolidated Statement of Cash Flows

| in millions | $\frac{\text { Q2 }}{\substack{\begin{array}{c} \text { une 30 } 30, ~ \\ 2016 \end{array}}}$ |  | Q3 |  |  |  | Year-to-date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \hline \text { September 30, } \\ & 2016 \end{aligned}$ |  | $\underset{2015}{\text { September 30, }}$ |  | $\begin{gathered} \substack{\text { September 30, } \\ 2016} \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2015 \end{gathered}$ |  |
| Cash flows from operations: |  |  |  |  |  |  |  |  |  |  |
| Net earnings | \$ | 168 | \$ | 227 | \$ | 191 | \$ | 476 | \$ | 436 |
| Noncash charges (credits) to income: |  |  |  |  |  |  |  |  |  |  |
| Depreciation, depletion and amortization |  | 147 |  | 139 |  | 118 |  | 428 |  | 359 |
| Basis of real estate sold |  | 13 |  | 19 |  | 2 |  | 49 |  | 13 |
| Deferred income taxes, net |  | 38 |  | 40 |  | (6) |  | 96 |  | 10 |
| Pension and other postretirement benefits |  | 1 |  | - |  | 11 |  | 5 |  | 32 |
| Other noncash charges (credits) |  | 16 |  | (57) |  | 23 |  | (74) |  | 65 |
| Change in: |  |  |  |  |  |  |  |  |  |  |
| Receivables less allowances |  | (43) |  | (6) |  | (15) |  | (96) |  | (41) |
| Receivable for taxes |  | 25 |  | 2 |  | (3) |  | 37 |  | 11 |
| Inventories |  | 60 |  | 32 |  | 6 |  | 49 |  | (9) |
| Prepaid expenses |  | - |  | (2) |  | - |  | (3) |  | (2) |
| Accounts payable and accrued liabilities |  | 106 |  | 25 |  | (22) |  | 61 |  | (47) |
| Pension and postretirement contributions |  | (12) |  | (54) |  | (20) |  | (83) |  | (59) |
| Distributions received from joint ventures |  | - |  | - |  | - |  | 5 |  | - |
| Other |  | (27) |  | (18) |  | (3) |  | (64) |  | (32) |
| Net cash from operations |  | 492 |  | 347 |  | 282 |  | 886 |  | 736 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures: |  |  |  |  |  |  |  |  |  |  |
| Purchases of property and equipment |  | (83) |  | (120) |  | (106) |  | (260) |  | (276) |
| Timberlands reforestation costs |  | (18) |  | (9) |  | (6) |  | (43) |  | (33) |
| Acquisition of timberlands |  | (2) |  | (2) |  | (2) |  | (10) |  | (34) |
| Proceeds from sale of assets |  | 13 |  | 296 |  | 1 |  | 379 |  | 7 |
| Proceeds from contribution of timberlands to related party |  | 440 |  | - |  | - |  | 440 |  | - |
| Distributions received from joint ventures |  | 3 |  | 7 |  | - |  | 34 |  | - |
| Cash and cash equivalents acquired in the merger with Plum Creek |  | - |  | - |  | - |  | 9 |  | - |
| Other |  | (3) |  | 45 |  | - |  | 42 |  | 12 |
| Cash from (used in) investing activities |  | 350 |  | 217 |  | (113) |  | 591 |  | (324) |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |  |  |
| Cash dividends on common shares |  | (228) |  | (231) |  | (159) |  | (700) |  | (460) |
| Cash dividends on preference shares |  | (11) |  | (11) |  | (11) |  | (22) |  | (22) |
| Proceeds from issuance of long-term debt |  | 300 |  | 300 |  | - |  | 1,698 |  | - |
| Payments of long-term debt |  | (3) |  | - |  | - |  | (723) |  | - |
| Repurchase of common stock |  | (831) |  | (374) |  | (77) |  | $(2,003)$ |  | (484) |
| Other |  | 8 |  | 39 |  | 5 |  | 40 |  | 22 |
| Cash used in financing activities |  | (765) |  | (277) |  | (242) |  | $(1,710)$ |  | (944) |
| Net change in cash and cash equivalents |  | 77 |  | 287 |  | (73) |  | (233) |  | (532) |
| Cash and cash equivalents from continuing operations at beginning of period |  | 411 |  | 485 |  | 1,117 |  | 1,011 |  | 1,577 |
| Cash and cash equivalents from discontinued operations at beginning of period |  | 4 |  | 7 |  | 4 |  | 1 |  | 3 |
| Cash and cash equivalents at beginning of period |  | 415 |  | 492 |  | 1,121 |  | 1,012 |  | 1,580 |
| Cash and cash equivalents from continuing operations at end of period |  | 485 |  | 769 |  | 1,046 |  | 769 |  | 1,046 |
| Cash and cash equivalents from discontinued operations at end of period |  | 7 |  | 10 |  | 2 |  | 10 |  | 2 |
| Cash and cash equivalents at end of period | \$ | 492 | \$ | 779 | \$ | 1,048 | \$ | 779 | \$ | 1,048 |
| Cash paid (received) during the year for: |  |  |  |  |  |  |  |  |  |  |
| Interest, net of amount capitalized | \$ | 92 | \$ | 142 | \$ | 118 | \$ | 367 | \$ | 290 |
| Income taxes | \$ | (12) | \$ | (1) | \$ | (1) | \$ | (26) | \$ | 4 |
| Noncash investing and financing activities: |  |  |  |  |  |  |  |  |  |  |
| Equity issued as consideration for our merger with Plum Creek | \$ | - | \$ | - | \$ | - | \$ | 6,383 | \$ | - |

Preliminary results (unaudited)

## Selected Total Company Items

| in millions | $\frac{\text { Q2 }}{\substack{\begin{array}{c} \text { June 30, } \\ 2016 \end{array}}}$ |  | Q3 |  |  |  | Year-to-date |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \hline \text { September } 30, \\ \hline 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2015 \end{gathered}$ |  | $\begin{aligned} & \hline \text { September 30, } \\ & 2016 \end{aligned}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2015 \\ \hline \end{gathered}$ |  |
| Pension and postretirement costs: |  |  |  |  |  |  |  |  |  |  |
| Pension and postretirement costs allocated to business segments | \$ | 8 | \$ | 8 | \$ | 8 | \$ | 23 | \$ | 27 |
| Pension and postretirement credits not allocated |  | (10) |  | (11) |  | (2) |  | (33) |  | (8) |
| Accelerated pension costs included in Plum Creek merger-related costs (not allocated) |  | - |  | - |  | - |  | 5 |  | - |
| Total pension and postretirement costs for continuing operations |  | (2) |  | (3) |  | 6 |  | (5) |  | 19 |
| Pension and postretirement service costs directly attributable to discontinued operations |  | 3 |  | 3 |  | 5 |  | 10 |  | 13 |
| Total company pension and postretirement costs | \$ | 1 | \$ | - | \$ | 11 | \$ | 5 | \$ | 32 |
|  |  |  |  |  |  |  |  |  |  |  |
| Cash spent for capital expenditures for continuing operations | \$ | (89) | \$ | (100) | \$ | (85) | \$ | (240) | \$ | (224) |

## Segment Statement of Operations

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales to unaffiliated customers | \$ | 471 | \$ | 484 | \$ | 310 | \$ | 1,342 | \$ | 961 |
| Intersegment sales |  | 193 |  | 216 |  | 210 |  | 631 |  | 625 |
| Total net sales |  | 664 |  | 700 |  | 520 |  | 1,973 |  | 1,586 |
| Cost of products sold |  | 509 |  | 559 |  | 398 |  | 1,527 |  | 1,176 |
| Gross margin |  | 155 |  | 141 |  | 122 |  | 446 |  | 410 |
| Selling expenses |  | 2 |  | 1 |  | 1 |  | 4 |  | 4 |
| General and administrative expenses |  | 32 |  | 20 |  | 21 |  | 80 |  | 61 |
| Research and development expenses |  | 4 |  | 4 |  | 3 |  | 12 |  | 10 |
| Other operating income, net |  | (8) |  | (6) |  | (10) |  | (26) |  | (28) |
| Operating income and Net contribution to earnings | \$ | 125 | \$ | 122 | \$ | 107 | \$ | 376 | \$ | 363 |

Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization*

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 125 | \$ | 122 | \$ | 107 | \$ | 376 | \$ | 363 |
| Depreciation, depletion and amortization |  | 95 |  | 101 |  | 51 |  | 266 |  | 155 |
| Adjusted EBITDA* | \$ | 220 | \$ | 223 | \$ | 158 | \$ | 642 | \$ | 518 |

*See definition of Adjusted EBITDA (a non-GAAP measure) on page 2.

## Selected Segment Items

|  | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total decrease (increase) in working capital ${ }^{(1)}$ | \$ | 28 | \$ | (15) | \$ | (12) | \$ | (40) | \$ | 14 |
| Cash spent for capital expenditures | \$ | (31) | \$ | (26) | \$ | (17) | \$ | (77) | \$ | (58) |

${ }^{(1)}$ Working capital does not include cash balances. Represents the change in combined working capital of Timberlands and Real Estate \& ENR.


## Segment Statement of Operations

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net sales | \$ | 38 | \$ | 48 | \$ | 22 | \$ | 125 | \$ | 69 |
| Cost of products sold |  | 19 |  | 26 |  | 3 |  | 65 |  | 15 |
| Gross margin |  | 19 |  | 22 |  | 19 |  | 60 |  | 54 |
| Selling expenses |  | - |  | - |  | - |  | - |  | - |
| General and administrative expenses |  | 8 |  | 7 |  | - |  | 19 |  | 3 |
| Charges for integration, restructuring, closures and asset impairments |  | 1 |  | - |  | - |  | 1 |  | - |
| Other operating costs (income), net |  | (2) |  | 1 |  | - |  | (1) |  | (1) |
| Operating income |  | 12 |  | 14 |  | 19 |  | 41 |  | 52 |
| Equity earnings (loss) from joint ventures ${ }^{(1)}$ |  | - |  | 1 |  | - |  | 1 |  | - |
| Net contribution to earnings | \$ | 12 | \$ | 15 | \$ | 19 | \$ | 42 | \$ | 52 |

${ }^{(1)}$ Equity earnings (loss) from joint ventures attributed to the Real Estate and ENR segment are generated from our investments in our real estate development ventures.

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization*

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 12 | \$ | 14 | \$ | 19 | \$ | 41 | \$ | 52 |
| Depreciation, depletion and amortization |  | 3 |  | 4 |  | - |  | 9 |  | - |
| Basis of real estate sold |  | 13 |  | 19 |  | 2 |  | 49 |  | 13 |
| Adjusted EBITDA* | \$ | 28 | \$ | 37 | \$ | 21 | \$ | 99 | \$ | 65 |

*See definition of Adjusted EBITDA (a non-GAAP measure) on page 2.

## Selected Segment Items

|  | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash spent for capital expenditures | \$ | (1) | \$ | - | \$ | - | \$ | (1) | \$ | - |

## Segment Statistics

|  |  | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales (millions) | Real Estate | \$ | 26 | \$ | 31 | \$ | 15 | \$ | 87 | \$ | 50 |
|  | Energy and natural resources |  | 12 |  | 17 |  | 7 |  | 38 |  | 19 |
|  | Total | \$ | 38 | \$ | 48 | \$ | 22 | \$ | 125 | \$ | 69 |
| Acres sold | Real Estate |  | 10,020 |  | 853 |  | 5,030 |  | 38,098 |  |  |
| Price per acre | Real Estate | \$ | 2,555 | \$ | 354 | \$ | 2,635 | \$ | 2,271 | \$ | 75 |

## Segment Statement of Operations

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales to unaffiliated customers | \$ | 1,146 | \$ | 1,177 | \$ | 1,023 | \$ | 3,302 | \$ | 2,950 |
| Intersegment sales |  | 22 |  | 17 |  | 20 |  | 61 |  | 61 |
| Total net sales |  | 1,168 |  | 1,194 |  | 1,043 |  | 3,363 |  | 3,011 |
| Cost of products sold |  | 957 |  | 980 |  | 914 |  | 2,799 |  | 2,646 |
| Gross margin |  | 211 |  | 214 |  | 129 |  | 564 |  | 365 |
| Selling expenses |  | 20 |  | 21 |  | 23 |  | 63 |  | 69 |
| General and administrative expenses |  | 30 |  | 24 |  | 21 |  | 81 |  | 74 |
| Research and development expenses |  | - |  | 1 |  | 1 |  | 2 |  | 2 |
| Charges for integration and restructuring, closures and asset impairments |  | 4 |  | 1 |  | 1 |  | 6 |  | 1 |
| Other operating costs (income), net |  | 1 |  | (3) |  | (2) |  | (1) |  | 1 |
| Operating income and Net contribution to earnings | \$ | 156 | \$ | 170 | \$ | 85 | \$ | 413 | \$ | 218 |

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization*

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income | \$ | 156 | \$ | 170 | \$ | 85 | \$ | 413 | \$ | 218 |
| Depreciation, depletion and amortization |  | 33 |  | 33 |  | 26 |  | 96 |  | 79 |
| Adjusted EBITDA* | \$ | 189 | \$ | 203 | S | 111 | \$ | 509 | \$ | 297 |

*See definition of Adjusted EBITDA (a non-GAAP measure) on page 2.

## Selected Segment Items

|  | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total decrease (increase) in working capital ${ }^{(1)}$ | \$ | 35 | \$ | 49 | \$ | 23 | \$ | (48) | \$ | (34) |
| Cash spent for capital expenditures | \$ | (52) | \$ | (71) | \$ | (68) | \$ | (152) | \$ | (165) |

${ }^{(1)}$ Working capital does not include cash balances.

## Segment Statistics

| in millions, except for third-party s | ions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Structural Lumber (board feet) | Third party net sales | \$ | 498 | \$ | 495 | \$ | 455 | \$ | 1,412 | \$ | 1,339 |
|  | Third party sales realizations | \$ | 399 | \$ | 401 | \$ | 372 | \$ | 389 | \$ | 385 |
|  | Third party sales volumes ${ }^{(2)}$ |  | 1,249 |  | 1,233 |  | 1,224 |  | 3,634 |  | 3,474 |
|  | Production volumes |  | 1,205 |  | 1,130 |  | 1,087 |  | 3,464 |  | 3,217 |
| Engineered Solid Section (cubic feet) | Third party net sales | \$ | 115 | \$ | 119 | \$ | 116 | \$ | 343 | \$ | 323 |
|  | Third party sales realizations | \$ | 1,922 | \$ | 1,916 | \$ | 2,043 | \$ | 1,935 | \$ | 2,016 |
|  | Third party sales volumes ${ }^{(2)}$ |  | 6.0 |  | 6.2 |  | 5.6 |  | 17.7 |  | 16.0 |
|  | Production volumes |  | 5.9 |  | 5.7 |  | 5.2 |  | 17.2 |  | 15.8 |
| Engineered I-joists (lineal feet) | Third party net sales | \$ | 73 | \$ | 79 | \$ | 79 | \$ | 218 | \$ | 216 |
|  | Third party sales realizations | \$ | 1,471 | \$ | 1,475 | \$ | 1,520 | \$ | 1,483 | \$ | 1,511 |
|  | Third party sales volumes ${ }^{(2)}$ |  | 50 |  | 53 |  | 52 |  | 147 |  | 143 |
|  | Production volumes |  | 46 |  | 49 |  | 50 |  | 141 |  | 141 |
| Oriented Strand Board (square feet $3 / 8^{\prime}$ ) | Third party net sales | \$ | 182 | \$ | 199 | \$ | 151 | \$ | 544 | \$ | 435 |
|  | Third party sales realizations | \$ | 240 | \$ | 256 | \$ | 194 | \$ | 237 | \$ | 194 |
|  | Third party sales volumes ${ }^{(2)}$ |  | 761 |  | 776 |  | 778 |  | 2,296 |  | 2,249 |
|  | Production volumes |  | 733 |  | 777 |  | 746 |  | 2,259 |  | 2,150 |
| Softwood Plywood (square feet $3 / 8^{\prime}$ ) | Third party net sales | \$ | 50 | \$ | 48 | \$ | 33 | \$ | 133 | \$ | 102 |
|  | Third party sales realizations | \$ | 382 | \$ | 378 | \$ | 330 | \$ | 369 | \$ | 349 |
|  | Third party sales volumes ${ }^{(2)}$ |  | 131 |  | 127 |  | 100 |  | 368 |  | 290 |
|  | Production volumes |  | 111 |  | 105 |  | 67 |  | 304 |  | 191 |

[^0]
## Weyerhaeuser Company

## Q3.2016 Analyst Package

Preliminary results (unaudited)

Unallocated items are gains or charges not related to or allocated to an individual operating segment. They include a portion of items such as: share-based compensation, pension and postretirement costs, foreign exchange transaction gains and losses associated with financing and the elimination of intersegment profit in inventory, equity earnings from our timberland venture, and the LIFO reserve.

## Contribution to Earnings

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unallocated corporate function expenses | \$ | (24) | \$ | (21) | \$ | (14) | \$ | (62) | \$ | (48) |
| Unallocated share-based compensation |  | 1 |  | (4) |  | 6 |  | (5) |  | 10 |
| Unallocated pension \& postretirement credits |  | 10 |  | 11 |  | 2 |  | 33 |  | 8 |
| Foreign exchange gains (losses) |  | 1 |  | (1) |  | (20) |  | 13 |  | (40) |
| Elimination of intersegment profit in inventory and LIFO |  | (2) |  | 2 |  | 3 |  | (6) |  | 7 |
| Gain on sale of non-strategic asset |  | 8 |  | 1 |  | - |  | 45 |  | 2 |
| Charges for integration and restructuring, closures and asset impairments: |  |  |  |  |  |  |  |  |  |  |
| Plum Creek merger- and integration-related costs |  | (8) |  | (14) |  | - |  | (132) |  | - |
| Other restructuring, closures and asset impairments |  | (1) |  | (1) |  | (1) |  | (2) |  | (15) |
| Other |  | (20) |  | (5) |  | (21) |  | (29) |  | (41) |
| Operating income (loss) |  | (35) |  | (32) |  | (45) |  | (145) |  | (117) |
| Equity earnings from joint venture ${ }^{(1)}$ |  | 7 |  | 8 |  | - |  | 20 |  | - |
| Interest income and other |  | 10 |  | 15 |  | 9 |  | 34 |  | 27 |
| Net contribution to earnings | \$ | (18) | \$ | (9) | \$ | (36) | \$ | (91) | \$ | (90) |

${ }^{(1)}$ Equity earnings from joint venture included in Unallocated Items is generated from our investment in our timberland venture.

## Adjusted Earnings before Interest, Tax, Depreciation, Depletion and Amortization*

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income (loss) | \$ | (35) | \$ | (32) | \$ | (45) | \$ | (145) | \$ | (117) |
| Depreciation, depletion and amortization |  | 2 |  | - |  | 2 |  | 4 |  | 9 |
| Non-operating pension and postretirement credits |  | (10) |  | (11) |  | (2) |  | (33) |  | (8) |
| Special items |  | 19 |  | 14 |  | - |  | 107 |  | 13 |
| Adjusted EBITDA* | \$ | (24) | \$ | (29) | \$ | (45) | \$ | (67) | \$ | (103) |

*See definition of Adjusted EBITDA (a non-GAAP measure) on page 2.

## Unallocated Special Items Included in Net Contribution to Earnings (Pre-Tax)

|  | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Plum Creek merger- and integration-related costs |  | (8) |  | (14) |  | - |  | (132) |  | - |
| Gain on sale of non-strategic asset |  | - |  | - |  | - |  | 36 |  | - |
| Legal expense |  | (11) |  | - |  | - |  | (11) |  | - |
| Restructuring, impairments and other charges |  | - |  | - |  | - |  | - |  | (13) |
| Total | \$ | (19) | \$ | (14) | \$ | - | \$ | (107) | \$ | (13) |

## Unallocated Selected Items



Discontinued operations consist of our Cellulose Fibers businesses, which were previously disclosed as a separate reportable business segment.

## Discontinued Operations Statement of Operations

| in millions | Q2. 2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net sales | \$ | 456 | \$ | 420 | \$ | 471 | \$ | 1,306 | \$ | 1,385 |
| Costs of products sold |  | 374 |  | 350 |  | 372 |  | 1,110 |  | 1,181 |
| Gross margin |  | 82 |  | 70 |  | 99 |  | 196 |  | 204 |
| Selling expenses |  | 3 |  | 3 |  | 3 |  | 10 |  | 10 |
| General and administrative expenses |  | 8 |  | 7 |  | 5 |  | 24 |  | 21 |
| Research and development expenses |  | 2 |  | - |  | 2 |  | 3 |  | 5 |
| Charges for integration and restructuring, closures and asset impairments |  | 25 |  | 13 |  | 1 |  | 44 |  | 1 |
| Other operating income, net |  | (10) |  | (2) |  | (5) |  | (21) |  | (19) |
| Operating income |  | 54 |  | 49 |  | 93 |  | 136 |  | 186 |
| Equity loss from joint venture |  | (1) |  | - |  | (5) |  | (3) |  | (18) |
| Interest expense, net of capitalized interest |  | (1) |  | (2) |  | (1) |  | (5) |  | (5) |
| Earnings from discontinued operations before income taxes |  | 52 |  | 47 |  | 87 |  | 128 |  | 163 |
| Income taxes |  | (14) |  | (23) |  | (28) |  | (46) |  | (52) |
| Net earnings from operations |  | 38 |  | 24 |  | 59 |  | 82 |  | 111 |
| Net gain on divestiture of Liquid Packaging Board |  | - |  | 41 |  | - |  | 41 |  | - |
| Net earnings from discontinued operations | \$ | 38 | \$ | 65 | \$ | 59 | \$ | 123 | \$ | 111 |

## Discontinued Operations Selected Items

| in millions | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Depreciation, depletion and amortization | \$ | 15 | \$ | - | \$ | 39 | \$ | 53 | \$ | 116 |
| Cash spent for capital expenditures | \$ | (12) | \$ | (29) | \$ | (27) | \$ | (63) | \$ | (85) |

## Discontinued Operations Statistics

|  |  | Q2.2016 |  | Q3.2016 |  | Q3.2015 |  | YTD. 2016 |  | YTD. 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\underset{\text { (air-dry metric tons) }}{\text { Pulp }}$ | Third party net sales (millions) | \$ | 350 | \$ | 349 | \$ | 383 | \$ | 1,050 | \$ | 1,111 |
|  | Third party sales realizations | \$ | 762 | \$ | 780 | \$ | 818 | \$ | 766 | \$ | 831 |
|  | Third party sales volumes (thousands) |  | 460 |  | 446 |  | 468 |  | 1,370 |  | 1,337 |
|  | Production volumes (thousands) |  | 454 |  | 426 |  | 477 |  | 1,337 |  | 1,341 |
| Liquid Packaging Board (metric tons) | Third party net sales (millions) | \$ | 85 | \$ | 61 | \$ | 74 | \$ | 213 | \$ | 232 |
|  | Third party sales realizations | \$ | 1,127 | \$ | 1,144 | \$ | 1,168 | \$ | 1,112 | \$ | 1,194 |
|  | Third party sales volumes (thousands) |  | 76 |  | 53 |  | 63 |  | 192 |  | 194 |
|  | Production volumes (thousands) |  | 65 |  | 48 |  | 68 |  | 177 |  | 192 |


[^0]:    ${ }^{(2)}$ Volumes include sales of internally produced products and products purchased for resale primarily through our distribution business.

