# PLUM CREEK TIMBER COMPANY, INC. CONSOLIDATED / COMBINED STATEMENT OF INCOME (UNAUDITED)

	_	Quarter Ended December 31			
		1999	1998		
		(REIT)	(MLP)		
	(In T	Γhousands, Excep	ot Per Share / Unit)		
Revenues (A)	\$_	46,051 \$	188,770		
Costs and Expenses:					
Cost of Goods Sold		13,790	133,747		
Selling, General and Administrative		3,882	14,963		
Total Costs and Expenses	_	17,672	148,710		
Operating Income		28,379	40,060		
Interest Expense		(12,742)	(16,187)		
Interest Income		872	142		
Gain (Loss) on Disposition of Assets - Net		3,577	(361)		
Reorganization Costs		-	(1,793)		
Other (Expense) Income - Net	_	(36)	118		
Income before Income Taxes, Equity in Earnings of Unconsolidated Subsidiaries and Preferred Stock Dividends		20,050	21,979		
Substituties and Freefred Stock Dividends		20,030	21,777		
(Provision) Benefit for Income Taxes		60	4		
Equity in Earnings of Unconsolidated Sudsidiaries and Preferred Stock Dividends (B)		5,618			
and Freiened Stock Dividends (B)	-	3,016			
Net Income	\$	25,728 \$	21,983		
General Partner Interest	_	<u>-</u> .	8,616		
Net Income Allocable to Common Shareholders / Unitholders	\$_	25,728 \$	13,367		
Net Income per Share / Unit	\$_	0.38 \$	0.29		
Weighted average number of Shares/Units outstanding - Basic and Diluted		67,289,908	46,323,300		

<sup>(</sup>A) 1999 fourth quarter REIT revenues do not include revenues from manufacturing operations, harvesting activities and some land sales conducted through unconsolidated subsidiaries.

 $<sup>\</sup>begin{tabular}{ll} \begin{tabular}{ll} \textbf{(B)} & \textbf{Reflects net earnings from manufacturing operations, harvesting activities and some land sales previously reported by the MLP. \end{tabular}$ 

### PLUM CREEK TIMBER COMPANY, INC. CONSOLIDATED / COMBINED STATEMENT OF INCOME

		Year E	31,	
		1999	1998	1997
		(REIT/MLP)	(MLP)	(MLP)
		(In Thousand	s, Except Per Sha	are / Unit)
Revenues (A)	\$	460,620 \$	699,370 \$	725,571
Costs and Expenses:				
Cost of Goods Sold		285,822	505,366	503,259
Selling, General and Administrative		28,374	52,917	49,031
Total Costs and Expenses		314,196	558,283	552,290
Operating Income		146,424	141,087	173,281
Interest Expense		(63,456)	(60,622)	(60,364)
Interest Income		1,982	1,042	1,113
Gain (Loss) on Disposition of Assets - Net		3,697	(805)	(1,223)
Reorganization Costs		(5,053)	(4,763)	-
Other (Expense) Income - Net		(789)	14	(1,031)
Income before Income Taxes, Equity in Earnings of Unconsolidated Subsidiaries and Preferred Stock Dividends and Cumulative Effect of Accounting Change		82,805	75,953	111,776
(Provision) Benefit for Income Taxes		13,105	(517)	(80)
Equity in Earnings of Unconsolidated Subsidiaries		.,	ζ/	(/
and Preferred Stock Dividends (B)		17,522	-	
Net Income before Cumulative Effect of Accounting Change	\$	113,432 \$	75,436 \$	111,696
Cumulative Effect of Accounting Change	_	12,169		
Net Income	\$	125,601 \$	75,436 \$	111,696
General Partner Interest		17,162	33,713	31,918
Net Income Allocable to Common Shareholders / Unitholders	\$	108,439 \$	41,723 \$	79,778
Net Income Allocable to Common Shareholders/Unitholders per				
Share before Cumulative Effect of Accounting Change	\$	1.72 \$	0.90 \$	1.72
Ç Ç				
Cumulative Effect of Accounting Change per Share	\$	0.22		
Net Income per Share / Unit	\$	1.94 \$	0.90 \$	1.72
Weighted average number of Shares/Units outstanding - Basic and Diluted  Pro forma amounts, assuming the change in accounting was applied retroact	ivel;	55,819,390	46,323,300	46,323,300
110 forma amounts, assuming the endinge in accounting was applied retroact	ively	, atc.		
Net Income	\$	113,432 \$	77,223 \$	112,937
Net Income Allocable to Common Shareholders/Unitholders	\$	96,270 \$	43,510 \$	81,019
Net Income per Share	\$	1.72 \$	0.94 \$	1.75

<sup>(</sup>A) 1999 revenues do not include revenues from manufacturing operations, harvesting activities and some land sales conducted through unconsolidated subsidiaries for the six months ended December 31, 1999.

 $<sup>\</sup>begin{tabular}{ll} \begin{tabular}{ll} \textbf{(B)} & \textbf{Reflects net earnings from manufacturing operations, harvesting activities and some land sales previously reported by the MLP. \end{tabular}$ 

# PLUM CREEK TIMBER COMPANY, INC. CONSOLIDATED / COMBINED BALANCE SHEET

	I	December 31, 1999 (REIT)		ember 31, 1998 ( <u>MLP)</u>
		(In Th	ousand	s)
ASSETS				
Current Assets:				
Cash and Cash Equivalents	\$	115,389	\$	113,793
Accounts Receivable		828		32,007
Inventories		-		55,963
Timber Contract Deposits		- 10.701		2,647
Investments in Grantor Trusts		13,721		- 052
Other Current Assets	_	3,378	·	6,053
		133,316		210,463
Timber and Timberlands - Net		1,010,524	1	1,030,484
Property, Plant and Equipment - Net		1,203		186,179
Investment in Unconsolidated Subsidiaries		100,202		-
Other Assets		5,511		11,117
Total Assets	\$	1,250,756	\$	1,438,243
	=			
LIABILITIES				
Current Liabilities:				
Current Portion of Long-Term Debt	\$	5,685	\$	18,400
Accounts Payable		1,674		15,320
Related Party Payables		26,522		
Interest Payable		9,623		10,964
Wages Payable		949		14,795
Taxes Payable		2,034		4,081
Workers' Compensation Liabilities		26		1,550
Liabilities Associated with Grantor Trust		13,411		-
Deferred Income		8,556		15766
Other Current Liabilities	_	5,282 73,762		15,766
		73,702		80,876
Long-Term Debt		566,392		742,608
Line of Credit		77,000		200,000
Workers' Compensation Liabilities		225		7,495
Other Liabilities		330		1,849
Total Liabilities		717,709	1	1,032,828
Commitments and Contingencies				
STOCKHOLDERS' EQUITY / PARTNERS' CAPITAL				
Preferred Stock, \$0.01 par value, authorized shares - 75 million,				
outstanding - none		_		_
Common Stock, \$0.01 par value, authorized shares - 300 million,				
outstanding - 68,572,009		686		_
Special Voting Stock, \$0.01 par value, convertible to common stock,		000		
authorized and outstanding - 634,566		6		_
Additional Paid-In Capital		522,244		_
Retained Earnings		9,586		-
Other Equity		525		-
Limited Partners' Units		-		406,857
General Partner		-	_	(1,442)
Total Stockholders' Equity / Partners' Capital	_	533,047		405,415
Total Liabilities and Stockholders' / Partners' Capital	\$	1,250,756	\$	1,438,243

# PLUM CREEK TIMBER COMPANY, INC. CONSOLIDATED / COMBINED STATEMENT OF CASH FLOWS

	Year Ended December 31,				l.
		1999		1998	1997
		(REIT/MLP)	<u>(</u>	MLP)	(MLP)
			(In T	housands)	
Cash Flows From Operating Activities:		125 501		77.10c b	111 505
Net Income	\$	125,601	\$	75,436 \$	111,696
Adjustments to Reconcile Net Income to					
Net Cash Provided By Operating Activities:		50.690		60.297	70.242
Depreciation, Depletion and Amortization  Deferred Income Taxes		59,689		69,287	70,243
Cummulative Effect of Accounting Change		(14,030)		-	-
(Gain) Loss on Asset Dispositions - Net		(12,169) (3,697)		805	1,223
Equity in Earnings of Unconsolidated Subsidiaries		(3,097)		803	1,223
and Preferred Stock Dividends		(17,522)			
Preferred Stock Dividends		7,838		_	_
Working Capital Changes, net of effect of business acquisition		7,050			
and contribution to Unconsolidated Subsidiaries:					
Accounts Receivable		(12,369)		(3,309)	(5,001)
Inventories		9,987		6,974	(5,072)
Timber Contract Deposits and Other Current Assets		(4,675)		551	11,793
Accounts Payable		(3,427)		2,330	(453)
Deferred Income		8,556		-	-
Wages Payable		(1,651)		(2,361)	3,969
Other Accrued Liabilities		(7,178)		6,915	(21)
Other		3,041		7,376	1,599
Net Cash Provided By Operating Activities		137,994		164,004	189,976
The Cash Tronded 2, opening recorded minimum.		107,55		10.,00.	10,,,,,
Cash Flows From Investing Activities:					
Business Acquisitions		-		(12,353)	-
Additions to Properties		(25,611)		(54,927)	(28,348)
Proceeds from Asset Dispositions		4,460		1,457	917
Investment in Unconsolidated Subsidiaries		(24,821)		-	-
Advances/Distributions from Unconsolidated Subsidiaries		58,365		-	-
Other		(1,371)		(11)	(649)
Net Cash Provided By (Used In) Investing Activities		11,022		(65,834)	(28,080)
Cash Flows From Financing Activities:					
Cash Distributions		(146,534)		(140,358)	(133,007)
Retirement of Long-Term Debt		(18,810)		(18,400)	(17,400)
Borrowings on Line of Credit		559,400		695,000	814,950
Repayments on Line of Credit		(682,400)		(656,000)	(814,950)
Issuance of Common Stock, net		141,707		-	-
Other		(783)			-
Net Cash Used In Financing Activities		(147,420)		(119,758)	(150,407)
Increase (Decrease) In Cash and Cash Equivalents		1,596		(21,588)	11,489
Cash and Cash Equivalents:				, , ,	
Beginning of Period		113,793		135,381	123,892
End of Period	\$	115,389	\$	113,793 \$	135,381
Supplementary Cash Flow Information					
Cash paid during the year for:					
Interest Paid - Net	\$	63,082	\$	58,785 \$	59,650
Income Taxes Paid - Net	\$	270		362 \$	737
income ranes raid - Net	Ψ	270	Ψ	302 φ	131
Noncash activities:					
Assets contributed to Unconsolidated Subsidiaries	\$	291,513			
Liabilities contributed to Unconsolidated Subsidiaries	\$	221,755			
Assets received related to the PCMC Merger	\$	13,726			
Liabilities received related to the PCMC Merger	\$	12,134			
Purchase accounting related basis step-up of assets	\$	3,939			
Exchanges of timber and timberlands	\$	3,294			
Business Acquisition			\$	177,060	
Issuance of Unsecured Debt for Business Acquisition			\$	177,060	

#### PLUM CREEK TIMBER COMPANY SUPPLEMENTAL DETAIL OF UNCONSOLIDATED SUBSIDIARIES 1999 - FULL YEAR (UNAUDITED)

	REIT/MLP STAND ALONE FINANCIALS	UNCONSOLIDATED SUBSIDIARIES	COMBINED
OPERATING INCOME	146,424	29,314	175,738
INTEREST EXPENSE	(63,456)	(9,498)	(72,954)
GAIN (LOSS) ON DISP. OF ASSETS	3,697	(336)	3,361
REORGANIZATION COSTS	(5,053)	-	(5,053)
OTHER INCOME (EXPENSE)	1,193	4,429 *	5,622
TAX (PROVISION) BENEFIT	13,105	(6,387)	6,718
CUM. EFFECT ACCTG. CHANGE	12,169		12,169
NET INCOME	108,079	17,522	125,601
DEPLETION, DEPREC. & AMORT.	59,689	15,271	74,960
CAPITAL EXPENDITURES	25,611	4,440	30,051

<sup>\*</sup> Includes \$4,810 of amortization income related to the basis difference associated with the REIT's investment in the unconsolidated subsidiaries. This amount offsets a portion of the unconsolidated subsidiaries' deferred tax expense included in the tax provision of \$6,387.

#### PLUM CREEK TIMBER COMPANY SUPPLEMENTAL DETAIL OF UNCONSOLIDATED SUBSIDIARIES FOURTH QUARTER 1999 (UNAUDITED)

	REIT STAND ALONE FINANCIALS	UNCONSOLIDATED SUBSIDIARIES	COMBINED
OPERATING INCOME	28,379	8,360	36,739
INTEREST EXPENSE	(12,742)	(4,700)	(17,442)
GAIN (LOSS) ON DISP. OF ASSETS	3,577	25	3,602
REORGANIZATION COSTS	-	-	-
OTHER INCOME (EXPENSE)	836	2,737 *	3,573
TAX (PROVISION) BENEFIT	60	(804)	(744)
NET INCOME	20,110	5,618	25,728
DEPLETION, DEPREC. & AMORT.	12,686	7,602	20,288
CAPITAL EXPENDITURES	9,405	2,244	11,649

<sup>\*</sup> Includes \$2,885 of amortization income related to the basis difference associated with the REIT's investment in the unconsolidated subsidiaries. This amount offsets a portion of the unconsolidated subsidiaries' deferred tax expense included in the tax provision of \$804.

### Plum Creek Timber Company, Inc. Segment Data (Unaudited)

(In Thousands)	_	Fourth Quarter 1999*	_	Fourth Quarter 1998
Revenues:				
Northern Resources	\$	73,631	\$	74,009
Southern Resources		24,581	_	31,607
Lumber		85,785		70,164
Panel		40,665		37,129
Land Sales		8,579		21,512
Other		0		727
Eliminations		(52,499)		(46,378)
Total Revenues	\$	180,742	\$	188,770
			_	
Operating Costs and Expenses:				
Northern Resources	\$	50,643	\$	51,889
Southern Resources		14,858		18,798
Lumber		82,604		70,776
Panel		37,664		33,271
Land Sales		1,847		4,410
Other		0		3,508
Other Costs and Eliminations	_	(43,613)	_	(33,942)
Total Costs and Expenses	\$_	144,003	\$_	148,710
Operating Income (Expenses):				
Northern Resources	\$	22,988	\$	22,120
Southern Resources	Ф	9,723	Ф	12,809
Lumber		3,181		
Panel		3,001		(612) 3,858
Land Sales		6,732		17,102
		0,732		
Other		-		(2,781)
	φ-	(8,886)	φ-	(12,436)
Combined Segment Operating Income	<b>ф</b> _	36,739	<b></b>	40,060
Less Operating Income Recognized by				
Unconsolidated Subsidiaries:				
Lumber		(3,181)		
Panel		(3,001)		
Land Sales		(3,401)		
Harvesting Activity		(2,065)		
Other Costs and Eliminations		3,288		
REIT Operating Income	\$	28,379		

<sup>\* 1999</sup> results reflect the change in accounting policy for silviculture costs. This change provided a favorable impact on operating income of \$1.2 million for the fourth quarter.

### Plum Creek Timber Company, Inc. Segment Data (Unaudited)

(In Thousands)	N	Fwelve Months 1999*	_	Twelve Months 1998
Revenues:				
Northern Resources	\$ 2	291,915	\$	250,300
Southern Resources		99,213	·	118,362
Lumber	3	343,423		281,614
Panel		172,570		154,640
Land Sales		23,682		32,813
Other		0		29,878
Eliminations	(1	186,736)		(168,237)
Total Revenues		744,067	\$	699,370
Operating Costs and Evmanage				
Operating Costs and Expenses:  Northern Resources	\$ 2	201 202	\$	176 505
Southern Resources	<b>D</b> 2	201,203	Ф	176,585
Lumber		62,096 320,149		64,794 279,015
		146,079		140,280
Panel Land Sales	1	3,836		6,215
Other		3,830 0		32,125
Other Costs and Eliminations	(1	165,035)		(140,731)
Total Costs and Expenses		568,328	\$	558,283
Total Costs and Expenses	Φ <u> </u>	006,326	Φ_	336,263
Operating Income (Expenses):				
Northern Resources	\$	90,712	\$	73,715
Southern Resources	<b>T</b>	37,117	_	53,568
Lumber		23,274		2,599
Panel		26,491		14,360
Land Sales		19,846		26,598
Other		0		(2,247)
Other Costs and Eliminations	(	(21,701)		(27,506)
Combined Segment Operating Income		175,739	\$	141,087
Loss Operating Income Decognized by				
Less Operating Income Recognized by Unconsolidated Subsidiaries:				
Lumber	,	(12,993)		
Panel		(12,993)		
	,			
Land Sales Harvesting Activity		(4,433) (5,022)		
Other Costs and Eliminations		6,606		
	\$			
REIT Operating Income	Φ	146,424		

<sup>\* 1999</sup> results reflect the change in accounting policy for silviculture costs. This change provided a favorable impact on operating income of \$2.9 million for the year.

Plum Creek Timber Company, Inc. Selected Operating Statistics (Unaudited)

	1st Qtr 1999	2nd Qtr 1999	3rd Qtr 1999	4th Qtr 1999	YTD 1999	1st Qtr 1998	2nd Qtr 1998	3rd Qtr 1998	4th Qtr 1998	
Sales Realization										
Northwest Lumber (1) (\$/MBF)	444	461	478	463	462	422	413	422	416	
Southern Lumber (\$/MBF)	387	392	396	367	385	436	398	365	332	
Northwest Plywood (1) (\$/MSF)	322	347	372	308	338	301	300	311	316	
Fiberboard (1) (\$/MSF)	314	321	334	330	325	302	311	322	323	
Export Logs (\$/MBF)	680	737	669	721	698	693	668	684	728	
Domestic Logs										
Cascades (\$/MBF)	522	571	520	503	532	517	503	438	478	
Rockies (\$/MBF)	457	467	472	488	472	476	464	457	445	
Southern (\$/Cunit)	173	187	191	194	187	212	237	210	191	
Northeast (\$/Ton)	62	62	63	62	62	N/A	N/A	N/A	60	
Southern Pulp Logs (\$/Cunit)	95	96	90	88	92	102	106	95	94	
Northeast Pulp Logs (\$/Ton)	26	26	27	27	27	N/A	N/A	N/A	26	
Sales Volume										
Northwest Lumber (MBF)	107,017	111,224	108,741	104,151	431,133	87,977	97,155	103,498	102,235	
Southern Lumber (MBF)	56,413	69,129	67,927	73,449	266,918	50,053	51,305	56,342	57,572	
Northwest Plywood (MSF)	80,249	83,451	84,371	84,072	332,143	84,830	80,588	78,511	77,775	
Fiberboard (MSF)	34,154	34,751	33,562	32,653	135,120	34,913	33,807	35,792	30,274	
Export Saw Logs (MBF)	8,126	7,044	6,738	2,418	24,326	4,927	8,047	11,913	6,717	
Domestic Saw Logs:										
Cascades (MBF)	18,854	17,166	22,672	8,472	67,164	19,464	23,595	21,361	12,657	
Rockies (MBF):										
Internal Fee	71,290	39,281	81,328	71,016	262,915	59,732	29,444	79,352	81,550	
External Fee	25,394	13,756	30,153	28,875	98,178	22,675	16,667	36,042	40,129	
Total Rockies	96,684	53,037	111,481	99,891	361,093	82,407	46,111	115,394	121,679	
Southern (Cunits)	59,198	83,095	93,745	78,280	314,318	70,521	82,333	80,730	83,343	
Northeast (Tons)	144,749	76,299	147,569	172,941	541,558	N/A	N/A	N/A	56,066	
Southern Pulp Logs (Cunits)	92,562	100,549	95,111	95,250	383,472	96,117	96,198	111,032	143,322	
Northeast Pulp Logs (Tons)	158,065	62,249	191,504	177,465	589,283	N/A	N/A	N/A	72,158	
Land Sales Income (in thousands)	\$731	\$5,428	\$6,955	\$6,732	19,846	\$1,155	\$5,952	\$2,389	\$17,102	

<sup>(1)</sup> Represents prices at mill level.